

SNDT Women's University, Mumbai

Bachelor of Commerce in Accountancy, Finance and Insurance (BAFI) (Apprenticeship Embedded with CRISP)

as per NEP-2020

Syllabus

(w.e.f. 2025-26)

Under graduate Programme Effective from 2024-25

Undergraduate Programme

Effective from 2024-25 Terminologies

Abbreviation	Full-form	Remarks	Related to Major and Minor Courses
Major (Core)	Main Discipline		
Major (Elective)	Elective Options		related to the Major Discipline
Minor Stream	Other Disciplines (Inter/ Multidisciplinary) not related to the Major	either from the same Faculty or any other faculty	
OEC	Open Elective Courses/ Generic		Not Related to the Major and Minor
VSEC	Vocational and Skill Enhancement Courses		
VSC	Vocational Skill Courses		Related to the Major and Minor
SEC	Skill Enhancement Courses		Not Related to the Major and Minor
AEC	Ability Enhancement Courses	Communication skills, critical reading, academic writing, etc.	Not Related to the Major and Minor

VEC	Value Education Courses	Understanding India, Environmental science/education, Digital and technological solutions, Health & Wellness, Yoga education, sports, and fitness	Not Related to the Major and Minor
IKS	Indian Knowledge System	I. Generic IKS Course: basic knowledge of the IKS II. Subject Specific IKS Courses: advanced information pertaining to the subject: part of the major credit.	Subject Specific IKS related to Major
VAC	Value-Added Courses		Not Related to the Major and Minor
OJT	On-Job Training (Internship/Apprentices hip)	corresponding to the Major Subject	Related to the Major
FP	Field projects	corresponding to the Major Subject	Related to the Major

CC	Co-curricular Courses	Health and Wellness, Yoga education sports, and fitness, Cultural Activities, NSS/NCC and Fine/	Not Related to the Major and Minor
		Applied/Visual/ Performing Arts	
CE	Community Engagement and Service		Not Related to the Major and Minor
RP	Research Project	corresponding to the Major Subject	Related to the Major

Programme Template:

Programme Degree e.g. B. A./B.Com./B.Sc./ B.M.S., etc. Parenthesis if any	Bachelor's in Commerce (B. Com) in Banking Financial Services & Insurance (with CRISP) Banking Financial Services & Insurance
(Specialization)e.g. History, Human Development, English, etc.	
Preamble (Brief Introduction to the programme)	The National Credit Framework (NCrF) has expanded the definition of learning to include curricular, co-curricular and extracurricular activities with no hard separation between different areas of learning, i.e. vocational and academic streams. The components of learning may include lecture courses, tutorial courses, practicum or laboratory work, seminar, internship, apprenticeship, on the job training, studio activities, field practice, projects, social/community work, vocational education/training/skilling/industry attachment by institutions. This degree Program is divided into 6 semesters. Students will also have wide variety of elective subjects from the baskets created in some of the semesters. It is a flexible degree that builds skills and expertise in one or more areas of business, such as commerce, economics, business law, accountancy, taxation, financing along with research, Specializations and skilled based papers/ subjects offered. This program, B.Com in Banking Financial Services and Insurance is designed to helps students to understand about adequate basic knowledge of accounting and finance. Also to give adequate exposure to the operational environment of in the field of accounting and finance.
Programme Specific	After completing this programme, Learner will
Outcomes (PSOs)	Practical Application: Learners will be prepared to apply their knowledge and skills in real-world settings,

Action Verbs demonstrating (Major) discipline-related knowledge acquisition, mastery over cognitive and professional, vocational skills are to be used e.g. demonstrate sound understanding of, analyse, compare, create, design, etc (minimum 5)	including internships and job placements within the BFSI sector. Career Opportunities: They will be well-prepared for various roles such as financial analysts, bank managers, insurance consultants, investment advisors, and other positions within the BFSI industry. Career Opportunities Banking Sector Financial Services Insurance Industry Financial Planning and Risk Management sector Corporate Finance sector Pursue Further Education and Professional Development in Advanced Degrees: Master of Business Administration (MBA) Master's in Finance/ Financial Engineering Professional Certifications: Chartered Financial Analyst (CFA) Certified Financial Planner (CFP) Certified Risk Manager (CRM) Certified Insurance Counsellor (CIC)
Eligibility Criteria for Programme Intake	XII or equivalent from any stream with required bridge course (if any) to be conducted at college level. Decided by University

Structure with Course Title – B.Com in Accountancy Finance and Insurance (Options related to our area of study to be provided with "OR" for baskets of different types)

First Year

SN	Courses	Type of Course	Credits	Marks	Int	Ext
	Semester I					
	Account Assistant Skills- Paper 1	Subject 1	4	100	50	50
	Account Assistant Skills- Paper 2	Subject 2	2	50	50	-
10420111 OR 10420112 OR 10420113 OR 10420114 OR 10420115 OR 10420116	Business Environment OR Business Mathematics OR Basics of Trade and Commerce OR Fundamentals of Accounting Paper I OR Overview of Travel Industry OR/ NGO Management – I OR From any other faculty	OEC	4	100	50	50
10620101	Principles of Management	VSC	2	50	50	-
10720111 OR 10720112 OR 10720113 OR 10720114 OR	Financial Planning OR Financial Accounting – I OR English for Soft Skill Development OR Fundamentals of Computers OR	SEC	2	50		50

CHETNA1 OR SWAYAM 1	Courses from CHETNA OR SWAYAM					
10820111 OR 10820112	English for Academic Writing-I (For Students of English medium) OR English Language and Literature-I (For Students of English medium) https://sndt.ac.in/pdf/academics/sy llabus-as-per-nep/aec-syllabus/ug-degree/ability-enhancement-course.pdf	AEC	2	50	-	50
11051111	Indian Knowledge System/ Generic	IKS (Generic)	2	50	-	50
10952111	Introduction to Indian Constitution (SNDTWU Syllabus) https://sndt.ac.in/pdf/academics/syllab us-as-per-nep/vec-syllabus/ug- degree/introduction-to-indian- constitution.pdf	VEC	2	50	-	50
114501211 OR 11450221 OR 11450322 OR 11450421	Basics of national service scheme OR National Cadets Corps (NCC) OR Health and Wellness OR Performing arts exploration	CC	2	50	50	-
			22	550	250	300

	Semester II					
20120511	GST Assistant Skills- Paper 1	Subject 1	4	100	50	50
20120512	GST Assistant Skills- Paper 2	Subject 2	2	50	-	50
20620111	Micro Economics - I	VSC	2	100	50	50
20420111 OR 20420112 OR 20420113 OR 20420114 OR 20420115 OR 20420116 OR 20420117 OR 20420118 OR 20420119	Environmental Studies OR Business Statistics OR Principles of Marketing OR Fundamentals of Accounting Paper-II OR Island Destinations in India OR NGO Governance OR Fundamentals of Corporate Social Responsibility in India OR Digital Skills OR Emotional Intelligence at Workplace	OEC	4	100	50	50
20620102	Human Resource Management	VSC	2	50	-	50
20720101 OR 20720102 OR 20720103 OR CHETNA2 OR SWAYAM2	Investment Planning OR Financial Accounting - II OR Advance Excel OR Courses from CHETNA OR SWAYAM	SEC	2	50	50	-

20810111 OR 20810112	English for Academic Writing-II (For Students of English medium) OR English Language and Literature-II (For Students of English medium) https://sndt.ac.in/pdf/academics/syllabus-as-per-nep/aec-syllabus/ug-degree/ability-enhancement-course.pdf	AEC	2	50		50
	Introduction to Environmental Economics OR Environmental Awareness https://sndt.ac.in/pdf/academics/syllabus/ug-degree/environment-awareness.pdf	VEC	2	50	-	50
21450121 21450221 21450323 ¶ 21450421	Volunteerism And National Service Scheme or National Cadet Corps.(NCC) Or YOGA EDUCATION or FINE ARTS https://sndt.ac.in/nep2020/syllabus-as- per-nep/cc-syllabus	CC	2	50	50	-
			22	550	300	250

Exit with UG Certificate with 04 extra credits of OJT (44 + 04 credits)

Second Year

SN	Courses Semester III	Type of Course	Credits	Marks	Int	Ext
30121211	Principles and Practices of Banking and Insurance	Major (Core)	4	100	50	50
30121212	Insurance Sales, Services, and	Major	4	100	50	50
	Employability Skills	(Core)				
30121213	Basic Training for Insurance Agents	Major	2	50	-	50
30320111/	Macro Economics / Business Law I / Business	Minor	4	100	50	50
30320112/	Accounting -I	Stream				
30320113/	Introduction to Entrepreneurship					
30320114						
30420111/ 30420112/ 30420113/ 30420115/ 30420116/ 30420117/ 30420118/ 30420161/ 30420162	Customer Relationship Management OR Introduction to Advertising OR Introduction to Export Marketing OR Industrial Psychology—Organisational Behaviour OR Marketing Management OR Industrial Statistics OR Basics of Co-operative Management OR Introduction to Treasury & Risk Management OR Principles of Economic Systems and Freedom OR Financial Accounting Insights OR Business Communication	OEC	2	50	-	50
	Modern Indian Languages - Hindi OR	AEC	2	50	50	-

	Marathi OR Gujarati (As per SNDTWU syllabus)					
31321201	Field Project in Accountancy , Finance and Insurance	FP	2	50	50	-
	Sports OR Yoga OR NSS OR NCC OR Performing Arts OR Cultural Activities (as per SNDTWU syllabus) Traditional Sports and Fitness (Sports) OR National Cadets Corps (NCC) OR Cultural Activities OR National Service Scheme (NSS) (As per SNDTWU syllabus) https://sndt.ac.in/nep2020/syllabus-as-per-nep/cc-syllabus		2	50	50	-
			22	550	300	250

	Semester IV					
40121211	Professional Skills in Mutual Fund	Major	4	100	50	50
	Distribution – Paper 1	(Core)				
40121212	Mutual Fund Business Skills and Digital	Major	4	100	50	50
	Advisory Practices – Paper 2	(Core)				
40320111/	International Economics / Business Law II/ Business	Minor	4	100	50	50
40320112/	Accounting- II/Business Entrepreneurship	Stream				
40320113/						
40320114						

40420111/ 40420112/ 40420113/ 40420115/ 40420116/ 40420117/ 40420118/ 40420119/ 40420161/ 40420162	Business Compliances OR Techniques of Advertising OR Export Marketing Strategies and Procedures OR Industrial Psychology-Workplace Behaviour OR Marketing Research OR Techniques of Sampling and Hypothesis Testing OR Co-operative Management Mechanism OR Investment & Risk Management OR Foundations of Capitalism, Socialism, and Mixed Economies OR Budgetary Control and Recent Trends in Business Accounting OR Business Communication Skills	OEC	2	50	-	50
40720111/ 40720112/ 40720113	Fundamentals of Insurance OR Advertising Skills OR Fundamentals of Investment in Stock Markets	SEC	2	50	-	50
	Modern Indian Languages – Hindi OR Marathi OR Gujarati (As per SNDTWU syllabus)	AEC	2	50	-	50
41521201	Community Engagement in Accountancy, Finance and Insurance	CE	2	50	50	-

		22	550	250	300
Sports OR Yoga OR NSS OR NCC OR Performing Arts OR Cultural Activities (As per SNDTWU syllabus)	CC	2	50	50	-

Exit with UG Diploma with 04 extra credits of OJT (44 + 04 credits)

B.Com In Accountancy, Finance & Insurance

Semester III

Academic Year 2025-26

Course Syllabus Semester: III 3.1 Major Core

Course Title	Principles and Practices of Banking and Insurance	
Course Credits	4 Credits	
Course Outcomes	After going through the course, learners will be able to understand -	
	• Explain the structure and functions of the Indian banking system.	
	Analyze the role of technology and innovation in modern banking.	
	• Evaluate the evolution and importance of insurance in economic development.	
	• Differentiate between various types of insurance and understand their practical applications.	
Module 1: Inti	roduction to Banking	
Learning	After learning the module, learners will be able to	
Outcomes	Define the concepts related to banking and its evolution in India.	
	Describe the classification and structure of Indian banks.	
	• Explain the role of the Reserve Bank of India in the banking system. Analyze the strengths and weaknesses of Indian commercial banks.	
	Interpret the norms and importance of KYC.	
Content Outline	Introduction to Bank, Evolution of Banking in India, Classification of Banks, Structure of	
	• Indian Banking System, Functions RBI: role in Indian	

	Banking System, Types of Account;
	• Know Your Customer (KYC) - Needs and Norms, Opportunities for Indian commercial banks
	Strengths and weaknesses of Indian commercial banks
Module 2: Mod	lern Banking
Learning	After learning the module, learners will be able to
Outcomes	Explain the concept and advantages of Core Banking Solutions.
	• Illustrate the use of AI and modern technologies in banking.
	• Differentiate between various forms of e-banking.
	• Evaluate the impact of digital transactions (RTGS, NEFT, IMPS) on banking services.
Content	Core Banking Solution, Artificial Intelligence in Banking
Outline	• E-Banking: ATM, Cards, Tele Banking, Mobile Banking, Ne Banking
	• RTGS, NEFT, IMPS – Concepts and Benefits
	Methods of Remittances
Module 3: Intr	oduction to Insurance
Learning Outcomes	After learning the module, learners will be able to
	Define the concepts and principles of insurance.
	• Trace the evolution and structure of the insurance sector in India.
	• Classify various types of life insurance policies.
	Compute premiums using basic insurance formulas.
	Assess the performance and privatization of LIC.
Content	Meaning, Definition, Nature and Functions of Insurance
Outline	• Principles and Types of Insurance
	Role of IRDA

	 Life Insurance: History, Formation of LIC, Nature of Contract Classification of Policies, Premium Calculation Privatization of Insurance Industry, Progress of LIC
Module 4: Gen	eral (Non-Life) Insurance
Learning	After learning the module, learners will be able to
Outcomes	Describe various forms of general insurance.
	• Differentiate between fire, health, and motor insurance policies.
	 Apply knowledge of policy terms and conditions in practical scenarios.
	• Evaluate the progress and role of non-life insurance in India.
	General Insurance: Introduction, Kinds of General Insurance
Content Outline	• Fire Insurance: Nature and Use of Fire Insurance, Types of Fire Insurance, Policy Conditions, Progress of Fire Insurance
	• Health Insurance and Motor Insurance: Meaning, Various types of Policies and Procedure

External – 50 Marks Internal-50 Marks

Assignments/Activities towards Comprehensive Continuous Evaluation (CCE)

Sr.	Assignments/Activities
No	
1	"Banking System Evolution Timeline"
	Marks: 20
	Mode:Digital Timeline (e.g., Canva, PowerPoint)
	Create a timeline that highlights the key milestones in the evolution of the Indian
	banking system, including the establishment of RBI, nationalization of banks,
	the advent of digital banking, and more.
2	"Case Study – Banking Fraud Prevention"
	Marks: 20

	Mode: Case Study Report (500-700 words)
	Research and write a case study about a major banking fraud in India or globally. Analyze how the fraud occurred and suggest strategies and technologies that could
	have prevented it.
3	"Create an Insurance Awareness Campaign"
	Marks: 10
	Mode: Campaign Design (Poster/Ad + Short Presentation)/PowerPoint Presentation (3-4 slides)
	Design an awareness campaign to educate people about the importance of health insurance. Create a poster or social media ad and briefly present it.
	Total – 50 Marks

- Indian Institute of Banking & Finance. (2021). *Principles and Practices of Banking* (3rd ed.). Macmillan Education.
- Mishra, M. N. & Mishra, S. B. (2019). *Insurance: Principles and Practice* (23rd ed.). S. Chand Publishing.
- Khan, M. Y. (2020). *Indian Financial System* (10th ed.). McGraw Hill Education.
- Srivastava, R. M., & Nigam, D. (2022). *Management of Indian Financial Institutions* (5th ed.). Himalaya Publishing House.
- Reserve Bank of India. (n.d.). www.rbi.org.in
- Insurance Regulatory and Development Authority of India. (n.d.). www.irdai.gov.in
- Gordon, E., & Natarajan, K. (2021). *Banking Theory Law and Practice* (25th ed.). Himalaya Publishing House.

3.2

Course Title	"Insurance Sales, Services, and Employability Skills"
Course Credits	4
Course Outcomes	1. Describe the roles, responsibilities, and ethical obligations of insurance agents.
	2. Apply sales techniques and customer service practices in the insurance domain.
	3. Analyze the importance of ethics and professional conduct in the insurance industry.
	4. Demonstrate employability and soft skills essential for a successful career in insurance sales and services.
Module 1 (Credit 1): Fund	amentals of Insurance and Sales
Learning Outcomes	After learning the module, learners will be able to
	Identify different types of insurance products.
	• Explain the legal responsibilities and functions of an insurance agent under IRDAI guidelines.
	• Apply techniques for prospecting, lead generation, and client communication.
	• Use sales strategies such as consultative selling and objection handling.
	Consultative Selling and Relationship Management
Content Outline	Role and Responsibilities of an Insurance Agent:
	• Functions such as prospecting, client advising, policy issuance, and after-sales support.
	Legal obligations and ethical conduct as per IRDAI Regulations
	Types of Insurance Policies:
	• Life Insurance: Term, Whole Life, Endowment, ULIPs.

	. Conoral Ingurance Health Motor Fire Transl
	 General Insurance: Health, Motor, Fire, Travel, Property.
	Prospecting and Lead Generation:
	 Techniques to identify potential customers.
	• Use of digital tools, referrals, and networking.
	Sales Cycle and Techniques:
	 Need assessment, presentation, objection handling, and closing the sale.
	 Relationship-building and consultative selling approach.
Module 2 (Credit 1Insurar	nce Service and Customer Handling
Learning Outcomes	After learning the module, learners will be able to
	Explain the significance of customer service in insurance.
	• Utilize CRM tools for improving customer interactions and data management.
	 Handle customer complaints using appropriate soft skills and empathy.
	 Outline procedures related to policy servicing and claim processing.
	• Evaluate digital tools for providing efficient customer service.
Content Outline	Importance of Customer Service:
	 Building long-term customer loyalty.
	Role of service in reducing lapses and improving renewal rates.
	Customer Relationship Management (CRM):
	Use of CRM systems to manage client data and communications.
	Techniques for customer retention and cross-selling.
	Handling Customer Queries and Complaints:
	• Common types of customer issues.
	Soft skills and empathy in dealing with difficult

	situations.
	Policy Servicing:
	 Procedures related to renewals, nominee changes, surrenders, and claims.
	Documentation and timelines for claim processing.
	Digital Platforms and Tools:
	 Use of online portals, mobile apps, and chatbots.
	Paperless services and e-KYC
Module 3 (Credit 1): Wo	ork Ethics and Professional Conduct
Learning Outcomes	After learning the module, learners will be able to
	Define core professional values like integrity and accountability.
	• Demonstrate time management and professional behavior.
	Analyze ethical dilemmas using real-life case studies.
	• Interpret the IRDAI code of conduct and its implications.
Content Outline	Introduction to Work Ethics:
	 Understanding integrity, accountability, and commitment in the workplace.
	Time Management and Professionalism:
	Prioritizing work, meeting deadlines, and punctuality.
	Ethical Issues in Insurance:
	• Challenges like mis-selling, data privacy, and customer manipulation.
	Case studies of ethical dilemmas.
	Workplace Etiquette:
	 Professional communication, dressing, and behavior.
	Respecting workplace diversity and hierarchy.
	IRDAI Code of Conduct:
	 Legal guidelines and ethical standards for insurance

	agents.
	 Consequences of violations and disciplinary actions.
Module 4 (Credit 1): Emp	loyability and Soft Skills for Insurance Agents
Learning Outcomes	After learning the module, learners will be able to
	• Demonstrate effective communication, both verbal and written.
	 Collaborate effectively in teams and manage interpersonal relationships.
	 Use problem-solving skills in insurance-related scenarios. Adapt to professional challenges and build resilience.
	 Prepare for job interviews and write resumes effectively.
Content Outline	Communication Skills:
	 Public speaking, presentation skills, active listening, and written communication.
	 Drafting emails, policy proposals, and reports.
	Teamwork and Interpersonal Skills:
	 Importance of collaboration in sales teams and service teams.
	 Conflict resolution and team dynamics.
	Problem-Solving and Critical Thinking:
	 Analyzing customer needs and suggesting appropriate solutions.
	• Decision-making in sales scenarios.
	Adaptability and Resilience:
	 Dealing with rejections and customer objections.
	Staying motivated and managing stress.
	Job Interview Preparation:
	Resume writing, group discussion techniques, mock interviews.

Industry expectations and key interview questions.

External – 50 Marks Internal-50 Marks

Assignments/Activities towards Comprehensive Continuous Evaluation (CCE)

Sr.	Assignments/Activities
No	
1	Group Task: Design a Customer Onboarding Kit
	Marks: 20
	Group Activity (3-4 members)
	Create a welcome kit for new insurance policyholders – include FAQs, process
	charts, support contact sheet, and a welcome message.
2.	Complaint Escalation Ladder
	Marks: 10
	Description: Students create a flowchart or infographic showing how a customer complaint moves through escalation levels (from agent to ombudsman). Can be done on Canva or chart paper.
3.	Personal Branding Portfolio
	Marks: 20
	Digital Submission
	Students create a personal portfolio (resume, LinkedIn profile, elevator pi
	video, mock interview reflection).
	Total – 50 Marks

- Indian Institute of Banking & Finance. (2021). *Insurance Products (Including Pension Products)*. Macmillan Education.
- Mishra, M. N., & Mishra, S. B. (2016). *Insurance: Principles and Practice*. S. Chand Publishing.

- Tripathy, N. P., & Pal, P. (2020). Insurance: Theory and Practice. PHI Learning.
- IRDAI. (n.d.). Regulations and Code of Conduct for Insurance Agents. Retrieved from https://irdai.gov.in
- Goleman, D. (2006). Emotional Intelligence. Bantam Books.
- Covey, S. R. (2004). The 7 Habits of Highly Effective People: Powerful Lessons in Personal Change. Free Press.
- Robbins, S. P., & Judge, T. A. (2019). *Organizational Behavior* (18th ed.). Pearson Education.
- Carnegie, D. (2009). How to Win Friends and Influence People. Simon & Schuster.

Sharma, R. (2015). Customer Relationship Management: Concepts and Cases. McGraw-Hill Education

Course Syllabus

Semester: III

3.3 Major

Course Title	Basic Training for Insurance Agents
Course Credits	2 Credits
Course Outcomes	After going through the course, learners will be able to
	• Understand the various types of insurance products and their features to effectively meet client needs.
	 Develop essential sales and communication skills to build strong client relationships and close sales.
	Navigate ethical, legal, and regulatory frameworks to ensure
	compliance and professionalism in insurance practices.
Module 1 (Credit 1) Intr	oduction to the Insurance Industry
Learning	After learning the module, learners will be able to
Outcomes	Understand the role of insurance in managing risk and its impact on the economy.
	Identify the key players and structure within the insurance industry.
	 Recognize the different types of insurance products and their purpose for individuals and businesses.
Content Outline	Overview of the insurance industry and its role in the economy
	• Importance of insurance agents and their role in the distribution process
	Overview of different Types of insurance: Life, Health, and General
	• Introduction to regulatory bodies (e.g., IRDA, NAIC) and their role

Learning	After learning the module, learners will be able to		
Outcomes			
	• Learn how to effectively assess client needs through targeted questions and active listening.		
	Master the art of tailoring insurance solutions to meet individual customer requirements.		
	Develop key sales techniques to build trust, overcome objections,		
	and successfully close insurance sales.		
Content Outline	Identifying customer needs through consultations		
	How to ask the right questions and listen effectively?		
	Building rapport and trust with clients		
	Sales techniques: Needs-based selling and solution selling		
	• Introduction to the sales process: Prospecting, qualifying leads, making the sale		
	Building a sales pitch: Communicating benefits and features		
	Overcoming objections and handling rejections Closing the sale effectively		

Activities towards Comprehensive Continuous Evaluation (CCE)-

Internal Assessment: NIL

External Assessment: 50 Marks

- Mishra M.N and Mishra S.B (2016) Insurance: Principles and Practice, S.Chand
- P.K. Gupta(2024)Insurance and Risk Management, Himalaya Publishing House
- Dr. P.K. Gupta(2017), Fundamentals of Insurance, Himalaya Publishing Hous

Course Syllabus

Semester: III

3.4 Minor stream

Course Title	Macro Economics
Course Credits	4
Course Outcomes	After going through the course, learners will be able to
	• Identify the various concepts of national income and their measurement.
	Discuss the Keynesian approach to effective demand
	Explain the post-Keynesian approach toward income determination and
	consumption function
	Summarize the different aspects of supply and demand of money
Module 1 (Credit 1) Natio	nal Income
Learning Outcomes	After learning the module, learners will be able to
(Specific related to the	Learn different concepts of national income
module	Illustrate the circular flow of national income in closed and open
e.g. Define, Differentiate,	economies.
Carryout, Design, etc)	Appraise the different methods of national income
	Study the meaning and phases of trade cycles.
Content Outline	• Concepts of National Income - GNP, GDP, NNP, NDP, National Income
	- at Factor Cost and market price, Personal Income, Disposable Income.
	Per capita Income (PCI), Gross Value Added (GVA)
	Measurement of National Income-Value Added Method, Income Method,
	Expenditure Method, Green Accounting Method
	Circular flow of National Income in a closed economy and open
	economy
	Meaning, characteristics, and Phases of Trade Cycles
Module 2(Credit 1) Keynes	sian Economics Analysis
	U .

Learning Outcomes	
(Specific related to the	After learning the module, learners will be able to
module	Grasp the principle of effective demand, aggregate demand, and supply.
e.g. Define, Differentiate	Analyze the Keynesian consumption function
Carryout, Design, etc)	Explain the factors influencing the marginal efficiency of capital
	Learn the principle of the investment multiplier
Content Outline	Determination of income and employment with the help of effective
	demand
	Consumption Function: Average and Marginal Propensities to Consume
	and Save, subjective and objective factors determining propensity to
	consume,
	Investment Demand – Marginal efficiency of capital- Meaning, Formula,
	Diagram & Factors affecting MEC, Relation between MEC & Rate of
	Interest
	Principle of Investment Multiplier-assumption, leakages, and importance
Module 3(Credit 1) Post- K	Leynesian Economics
Learning Outcomes	After learning the module, learners will be able to
(Specific related to the	Explore the IS-LM model integrating commodity and money markets.
module	Analyze the principle of the accelerator and its interaction with the
e.g. Define, Differentiate	multiplier.
Carryout, Design, etc)	Review the post-Keynesian theories of consumption,
	Evaluate the short-run and long-run Philips curve
Content Outline	Principle of Accelerator-Interaction between Multiplier and Accelerator
	Derivation of IS curve and LM curve and determination of rate of interest
	and national income within the framework of IS-LM Model
	Post-Keynesian Theories of Consumption – Dusenberry's Relative
	Income Hypothesis of Consumption, Modigliani Life Cycle Hypothesis
	l l
	• Philips Curve – meaning of Philips curve, short run, and long-run Philips

Module 4 (Credit 1) S	upply of and Demand for Money
Learning Outcomes	After learning the module, learners will be able to
(Specific related to the	Understand the determinants of money supply
modulee.g. Define, Differentiate, Carry out,	• Study the demand for money and its determinants.
Design, etc.)	• Evaluate the theories of the value of money
	Analyze the various aspects of inflation
Content Outline	• Supply of money –determinants of money supply, velocity of circulation
	of money, RBI measures of money supply–M1, M2, M3 & M4.
	• Concept of Demand for money, Keynes's theory of liquidity preference
	• Value of money – Fisher's Cash transactions approach, Cambridge's
	Cash Balance approach
	• Inflation – Definition and Types of inflation, Cost-Push and Demand-Pull
	Inflation, Causes, Effects & Measures to control inflation, Concept of
	Deflation and Stagflation.

Assignments/Activities towards Comprehensive Continuous Evaluation (CCE)

Internal – 50 Marks

Sr. No	Activities	Marks
1	National Income-Practical Assignment- Estimate India's national income using hypothetical or real data by applying any one method: Value Added, Income, Expenditure.	15
2	Keynesian Economics-Case Study Discussion-Analyze a real-world example of changes in aggregate demand and their impact on employment.	
3	Post-Keynesian Economics-Debate- Topic: "The Philips Curve is no longer relevant in modern macroeconomics."	10

4	Supply & Demand for Money-Real-world Analysis -Analyze any	10
	recent monetary policy announced by the RBI and relate it to	
	theories discussed.	
	Total 50 Marks	50

External – 50 Marks

- Ahuja, H.L. (2019); Macro Economics, Theory and Policy, S. Chand and Co. Ltd.
- Sheth, M.L (2020)., Monetary Economics, MONETARY ECONOMICS -(TEXT)-For Graduate Honours and Post-Graduate Classes of Indian Universities and the I.A.S., I.E.S., I.S.S., C.A. & C.A. L.L.B. Examinations Paperback , Lakshmi Narain Agarwal,
- Samuelson, P. A., & Nordhaus, W. D. (2020). Economics (20th ed.). McGraw-Hill Education.
- Mankiw, N. G. (2021). Macroeconomics (10th ed.). Worth Publishers.
- Dornbusch, R., Fischer, S., & Startz, R. (2018). Macroeconomics (13th ed.). McGraw-Hill Education.
- Kuznets, S. (1934). National Income, 1929-1932. National Bureau of Economic Research.
- Schumpeter, J. A. (1939). Business Cycles: A Theoretical, Historical, and Statistical Analysis of the Capitalist Process. McGraw-Hill.
- Keynes, J. M. (1936). The General Theory of Employment, Interest, and Money. Macmillan.
- Hicks, J. R. (1937). Mr. Keynes and the "Classics": A Suggested Interpretation. Econometrica, 5(2), 147-159.
- Harrod, R. F. (1939). An Essay in Dynamic Theory. The Economic Journal, 49(193), 14-33.
- Modigliani, F. (1944). Liquidity Preference and the Theory of Interest and Money. Econometrica, 12(1), 45-88.
- Tobin, J. (1958). Liquidity Preference as Behavior Towards Risk. The Review of Economic Studies, 25(2), 65-86.
- Duesenberry, J. S. (1949). Income, Saving, and the Theory of Consumer Behavior. Harvard University Press.
- Modigliani, F., & Brumberg, R. H. (1954). Utility Analysis and the Consumption Function: An Interpretation of Cross-Section Data. Post-Keynesian Economics, 1(1), 388-436.
- Phillips, A. W. (1958). The Relation Between Unemployment and the Rate of Change of Money Wages in the United Kingdom, 1861-1957. Economica, 25(100), 283-299.
- Fisher, I. (1911). The Purchasing Power of Money: Its Determination and Relation to Credit, Interest, and Crises. Macmillan.

- Marshall, A. (1923). Money, Credit, and Commerce. Macmillan.
- Keynes, J. M. (1936). The General Theory of Employment, Interest, and Money. Macmillan.
- Friedman, M. (1956). The Quantity Theory of Money: A Restatement. In Studies in the Quantity Theory of Money. University of Chicago Press.
- Mishkin, F. S. (2019). The Economics of Money, Banking, and Financial Markets (12th ed.).

Course Syllabus

Semester: III

3.4 Minor stream

Course Title	Business Law I
Course Credits	4
Course Outcomes	After going through the course, learners will be able to-
	 Understand the core principles of major Indian business laws including the Indian Contract Act, Sale of Goods Act, Indian Partnership Act, and the Negotiable Instruments Act. Analyze and apply legal provisions related to contracts, sales transactions, partnerships, and negotiable instruments in practical business scenarios. Develop the ability to resolve legal disputes and ensure compliance with relevant business laws in commercial settings. Enhance critical thinking and problem-solving skills in the context of business law, promoting ethical decision-making and risk management.
Module 1 (Credit 1) Indi	an Contract Act, 1872 – I
Learning Outcomes	After learning the module, learners will be able to

- Understand key concepts related to agreements and contracts, including the distinction between valid, void, voidable, contingent, quasi contracts, and e-contracts, as well as the differences between an agreement and a contract.
- Analyze the essentials of an offer and acceptance, including the definition, types of offers (counter offer, standing/open offer), and conditions for valid proposal, acceptance, and revocation.
- Evaluate the principles of capacity to contract, consent, and free consent, understanding the legal requirements for a contract to be binding, along with the significance of consideration and void agreements.
- Apply the laws of contract termination and remedies for breach, including understanding agreements in restraint of trade, wagering agreements, quasi contracts, and the legal consequences of contract discharge.

Content Outline

- Definitions, Agreement, kinds of Agreements,
- Contract- kinds of contracts: Valid, Void, Voidable, Contingent and Quasi Contract and E-contract, distinguish between Agreement and Contract.
- Offer or Proposal- Definition, Essentials of Valid proposal or offer, counter offer, Standing or open offer, distinguish between offer and invitation to offer,
- Acceptance- Definition, Essentials of a valid acceptance, Promise.
- Communication of Offer and acceptance and Revocation.
- Capacity to contract (Sec 10-12), Consent and Free Consent (Sec 13-22)
- Consideration (Sec 2 and 25) and Void Agreements (Sec 24-30)
- Agreement in restraint of trade, Wagering Agreements, Quasi Contracts
- Discharge/Termination of Contracts, Remedies of Breach

Module 2 (Credit 1) Indian Contract Act, 1872 - II				
Learning	After learning the module, learners will be able to			
Outcomes				
	• Understand the key principles of indemnity, guarantee, bailment,			
	pledge, and agency as outlined in the relevant sections of Indian law.			
	Analyse the rights, duties, and liabilities of parties involved in			
	indemnity, guarantee, bailment, pledge, and agency relationships.			
	• Apply the provisions of these laws to real-world business scenarios,			
	ensuring compliance and resolving disputes effectively.			
	• Evaluate the legal consequences of breaches or disputes in indemnity, guarantee, bailment, pledge, and agency agreements.			
Content Outline	Law of Indemnity and Guarantee (Sec 124-132, 147)			
	• Law of Bailment and pledge (Sec 148,152-154,162, 172,178-179)			
	• Law of Agency (Sec 182-185 & 201-209)			
Module 3 (Credit 1) The	e Sale of Goods Act, 1930			
Learning After learning the module, learners will be able to				
Outcomes				
	Identify the distinction between a sale and an agreement to sell, including the concepts of goods, contract of sale, and ownership.			
	Understand the formation of a sale contract, and its conditions and warranties under the Sale of Goods Act.			
	• Apply legal provisions regarding the transfer of property in goods, risk, and delivery of goods.			
	• Analyze the remedies available for breach of contract in the sale of goods, such as damages, rejection, and specific performance.			
	• Understand and differentiate between the rights of an unpaid seller and the remedies for the same.			

Content Outline Contract of sale, Meaning and difference between sale and agreement to sell, Conditions and warranties, Transfer of ownership in goods including sale by a non-owner, Unpaid seller – meaning, Rights of an unpaid seller against the goods and the buyer Module 4 (Credit 1) The Negotiable Instruments Act 1881 After learning the module, learners will be able to Learning **Outcomes** Understand the concept of negotiable instruments and their types (e.g., promissory notes, bills of exchange, and cheques). Analyse the essential elements of negotiable instruments, including the roles and responsibilities of the parties involved. Interpret the provisions related to the transfer and negotiation of negotiable instruments, including endorsements and holder in due course. Examine the legal consequences of dishonour of negotiable instruments, including penalties for dishonour due to insufficient funds. Demonstrate practical knowledge regarding the legal procedures in cases involving the dishonour of instruments and remedies such as filing a case under Section 138 of the Negotiable Instruments Act. **Content Outline** Definition, Features, Types, Parties of Negotiable Instruments: Promissory Note, bill of exchange, Cheque (Definition and Types) Endorsement: Types of Endorsement Holder and Holder in Due Course, Privileges of Holder in Due Course Dishonour of Negotiable Instruments: Modes, Consequences, Notice of Dishonour; Noting and Protesting Discharge of Negotiable Instruments: Meaning and Modes

Assignments/Activities towards Comprehensive Continuous Evaluation (CCE)

Internal – 50 Marks

Sr. No	Activities	Marks
1	Project Report on Indian Contract Act	15
2	Group Discussion/ Seminars/ Workshops/ Any other innovative methods: Sale of Goods Act	15
3	Presentations/ Case Study/ Role Play: Indian Contract Act, 1872 – II	10
4	Quiz/ Debate: Negotiable Instruments Act	10
	Total 50 Marks	50

External – 50 Marks

- Bangia, R. K. (2021). *Law of contract Part I & II*. Allahabad Law Agency.
- Bangia, R. K. (2021). *Negotiable Instruments Act*. Allahabad Law Agency.
- Bhashyam, & Adiga. (2020). The Negotiable Instruments Act (20th ed.). LexisNexis.
- Kuchhal, M. C. (2022). *Business law* (7th ed.). Vikas Publishing House.
- Pollock, & Mulla. (2019). The Sale of Goods Act & The Indian Partnership Act (12th ed.). LexisNexis.
- Singh, A. (2022). Law of contract & specific relief (13th ed.). Eastern Book Company.
- N.D. Kapoor (2020), Business Law, Sultan Chand & Sons, 31st Edition
- Chatterjee, S. Business Law for Entrepreneurs, Taxmann Publication Pvt. Ltd.
- K.R. Bulchandani(2018), Business Law, Himalaya Publishing House
- Sushma Arora(2021), Business Law, Taxmann

Semester: III

3.4 Minor Stream

Course Title	Business Accounting-I
Course Credits	4
Course Outcomes	After going through the course, learners will be able to
	 Understand the basic concept of consignment and its accounting treatment. Analyze the accounting treatments for the admission and retirement or death of a partner. Examine the procedure of conversion of partnership firm into a Ltd company. Examine the procedure of issue of shares.
Module 1 (Credit 1) Consignment Accounting
Learning Outcomes	After learning the module, learners will be able to
	 Understand the impact of globalization where business is carried out on a large scale across various geographies with the help of agents. Learn how to expand the business and maximize profits by increasing sales through agents. Know the students to make use of agents to capture the market and minimize overhead costs.

Content Outline	• Theory on:
	 Meaning of various terms such as- consignment sale, consignor, consigne
	account sale, proforma invoice etc.
	Difference between sale and consignment
	 Concept of normal and abnormal loss, commission on sales and valuation of closing stock.
	 Advantages and other features of consignment sale.
	• Problems on:
	 Accounting treatment and accounting entries in the books of consignor ar consignee
	• Preparation of ledger accounts in the books of consignor and consignor
	including valuation of normal and abnormal losses and recording the
	valuation of closing stock.
Partner and Reti	irement/Death of Partner
Partner and Reti	irement/Death of Partner
Partner and Reti	After learning the module, learners will be able to
Partner and Reti	After learning the module, learners will be able to Understand Partnership as a form of business organisation Learn the legal aspects of partnership
Partner and Reti	After learning the module, learners will be able to Understand Partnership as a form of business organisation Learn the legal aspects of partnership
Partner and Reti	After learning the module, learners will be able to Understand Partnership as a form of business organisation Learn the legal aspects of partnership Understand the adjustments and journal entries and effects of the adjustments to Final Accounts
Partner and Reti	After learning the module, learners will be able to Understand Partnership as a form of business organisation Learn the legal aspects of partnership Understand the adjustments and journal entries and effects of the adjustments to Final Accounts
Partner and Reti	After learning the module, learners will be able to Understand Partnership as a form of business organisation Learn the legal aspects of partnership Understand the adjustments and journal entries and effects of the adjustments to Final Accounts Understand the adjustments related to Goodwill and Reserves of admission of a partner
Partner and Reti	After learning the module, learners will be able to Understand Partnership as a form of business organisation Learn the legal aspects of partnership Understand the adjustments and journal entries and effects of the adjustments to Final Accounts Understand the adjustments related to Goodwill and Reserves of admission of a partner
Partner and Reti Learning Outcomes	After learning the module, learners will be able to Understand Partnership as a form of business organisation Learn the legal aspects of partnership Understand the adjustments and journal entries and effects of the adjustments to Final Accounts Understand the adjustments related to Goodwill and Reserves of admission of a partner Know the accounting treatments after Admission of a partner into the firm
Partner and Reti Learning Outcomes	After learning the module, learners will be able to Understand Partnership as a form of business organisation Learn the legal aspects of partnership Understand the adjustments and journal entries and effects of the adjustments to Final Accounts Understand the adjustments related to Goodwill and Reserves of admission of a partner Know the accounting treatments after Admission of a partner into the firm Theory on: Introduction to partnership as a form of business organisation. Concept of
Partner and Reti Learning Outcomes	After learning the module, learners will be able to Understand Partnership as a form of business organisation Learn the legal aspects of partnership Understand the adjustments and journal entries and effects of the adjustments to Final Accounts Understand the adjustments related to Goodwill and Reserves of admission of a partner Know the accounting treatments after Admission of a partner into the firm Theory on: Introduction to partnership as a form of business organisation. Concept of Partnership deed. Main provisions in the Indian Partnership Act., Rights of
Partner and Reti Learning Outcomes	 After learning the module, learners will be able to Understand Partnership as a form of business organisation Learn the legal aspects of partnership Understand the adjustments and journal entries and effects of the adjustments to Final Accounts Understand the adjustments related to Goodwill and Reserves of admission of a partner Know the accounting treatments after Admission of a partner into the firm

	• Problems on:		
	Revaluation of Assets and Liabilities on Admission/Retirement		
	Adjustments related to Goodwill and Reserves		
	 Preparation of Ledger Accounts and final accounts after admission of a 		
	partner/ Retirement/Death of a Partner		
Module 3 (Credit 1)	Conversion / Sale of a Partnership Firm into a Ltd. Company		
Learning			
Outcomes	After learning the module, learners will be able to		
	Compute of Purchase Consideration.		
	Prepare of Ledger Accounts and Balance Sheet of New Firms after		
	amalgamation.		
Content Outline	Theory on:		
	Legal Provisions for Conversion		
	Procedure for Conversion		
	Accounting Treatment of Conversion		
	Problems on:		
	Realisation method only		
	Calculation of New Purchase consideration,		
	 Preparation of Journal / Ledger Accounts of firms. 		
Module 4 (Credit	Module 4 (Credit 1) Issue of Shares		
Learning	Understand the procedure of issue of shares;		
Outcomes	Compute the share money in lump sum or in two or more instalments;		
	Calculations of issue of shares at par, at premium, or at discount		
	Pass journal entries to record the issue of shares		
	• Explain the terms calls in arrears and calls in advance.		
	*		

Theory on:
• Issue of Shares. Theory: Introduction, Definition, Company Finance,
Kinds of Shares, Different modes of raising capital, Public issue, allotment
of shares.
Problems on:
• Calculations of issue of shares at par, at premium, or at discount,
Accounting Treatment, Journal, Ledger and Preparation of Balance sheet
with treatment of calls in advance, calls in arrears.

Assignments/Activities towards Comprehensive Continuous Evaluation (CCE)

Internal – 50 Marks

Sr. No	Activities	Marks
1	Project Report on Consignment Accounting	15
2	Group Discussion/ Seminars/ Workshops/ Any other innovative methods: Partnership Final Accounts	15
3	Presentations/ Case Study: Conversion / Sale of a Partnership Firm into a Ltd Company	10
4	Quiz/ Debate: Issue of Shares	10
	Total 50 Marks	50

External – 50 Marks

- Agarwal, S.P.(2017) Advanced Financial Accounting, Taxmann Publications.
- Hanif, M., and Mukherjee, S(2016). Advanced Accounting (Volume II). Tata McGraw-Hill Education.
- Jain, S.P., and Narang, K.L.(2017) Advanced Financial Accounting. Kalyani Publishers
- Mookherjee, A. (2018) Advanced Financial Accounting. PHI Learning Pvt. Ltd.
- Reddy, A. K. (2017) Advanced Financial Accounting. Himalaya Publishing House.
- Shukla and Grewal (2018), Advanced Accountancy-Vol. 1 & 2, S. Chand Publication, New Delhi.

- Gupta, R.L., and Radhaswamy, M.(2018) Advanced Accountancy (Volume II). Sultan Chand & Sons.
- Maheshwari, S.N., and Maheshwari, S.K.(2019) Advanced Accountancy (Volume II). Vikas Publishing House Pvt Ltd.
- Shukla, M.C., and Grewal, T.S.(2019), Advanced Accounts (Volume II). S. Chand & Company Ltd.

Semester: III

3.4-Minor Stream

Course Title	Introduction to Entrepreneurship		
Course Credits	4		
Course Outcomes	After going through the course, learners will be able to		
	Understand the fundamental concepts of entrepreneurship.		
	Develop an entrepreneurial mind set and problem-solving skills.		
	Learn how to create and manage a business plan.		
	 Analyze the role of innovation in business success. 		
	Explore financing options and risk management strategies.		
Module 1 (Credit 1)	Entrepreneurship		
Learning	After learning the module, learners will be able to		
Outcomes	Understand the concept of entrepreneurship and its impact on		
(Specific related to	economic and social development.		
the module	Recognize the role of entrepreneurs in driving innovation and		
e.g. Define,	economic growth.		
Differentiate,	economic growan		
Carry out, Design,			
etc.) Content Outline	Definition and importance of entrepreneurship		
Content Outine	Characteristics of successful entrepreneurs		
	Role of Entrepreneur in economic development		
	Types of Entrepreneurs		
Module 2 (Credit 1)	Introduction to Project		
Trouble 2 (Citati I)	violute 2 (Credit 1) Introduction to 1 roject		
Learning	After learning the module, learners will be able to		
Outcomes	Understand the meaning and classification of projects.		
(Specific related to	Gain knowledge of the project lifecycle and key stages.		
the module e.g.			
Define,			

Differentiate,	
Carry out, Design,	
etc.)	
Content Outline	Meaning and Definition
	Project Classification
	Project Lifecycle
	Steps in project formulation
	Contents of Project Report
Module 3 (Credit 1)	Women Entrepreneurs
Learning	After learning the module, learners will be able to
Outcomes	Understand the concept of women entrepreneurship and its
(Specific related to	
the module e.g.	significance.
Define,	• Identify the key factors that motivate women to start businesses.
Differentiate,	
Carry out, Design,	
etc.)	
Content Outline	Introduction
	Factors inducing women Entrepreneurs
	Problems and Solutions
	Various schemes and assistance given to women Entrepreneurs.
Module 4 (Credit 1)	Support and Assistance for Entrepreneur
Learning	After learning the module, learners will be able to
Outcomes	
(Specific related to	Understand the role of commercial banks and financial institutions
the module	in supporting entrepreneurs.
e.g. Define,	Gain knowledge about various government agencies providing
Differentiate,	institutional support.
Carry out, Design,	
etc.)	

Content Outline	Commercial Banks SIDBI, SFC, RBI
	• Institutional Support- DIC, NSIC, SIDCO, NABARD, SSIC, TCO,
	• Concept of Micro Finance
	• SKS Microfinance (India)
	Bandhan Bank (India)

Assignments/Activities towards Comprehensive Continuous Evaluation (CCE)

Internal – 50 Marks

Sr. No	Activities	Marks
1	Project Report on Introduction to Project	15
2	Group Discussion/ Seminars/ Workshops/ Any other innovative methods: History and Growth of Entrepreneurship	15
3	Presentations/ Case Study: Women Entrepreneurs	10
4	Quiz/ Debate: Support and Assistance for Entrepreneur	10
	Total 50 Marks	50

- S.S. Khanka Entrepreneurial Development (S. Chand & Co.)2016
- C.B.Gupta & N P Srinivasan, Entrepreneurship Development, Sultanchand & Sons 2015.
- Michael Vaz, enthrapreneurship Development, Manan Prakashan 2014
- E Gordon & K Natrajan, enthraporeneurship Development, Himalaya Publishing house 2005.

Semester: III

Course Title	Customer Relationship Management (CRM)
Course Credits	2
Course Outcomes	After going through the course, learners will be able to
(Specific related to the module.	Understand the fundamentals of Customer Relationship Management (CDM)
e.g. Define,	(CRM), explaining its concept and recognizing its significance in driving business success.
Differentiate, Carry	Analyze CRM systems by differentiating between various types,
out, Design, etc)	including Operational, Analytical, and Collaborative, and understanding their applications in business
	Build and maintain customer relationships by identifying effective strategies for acquiring and retaining customers while fostering loyalty and trust.
	Understand customer needs by analyzing their expectations and delivering personalized and effective CRM solutions.
	 Evaluate the benefits of effective CRM by assessing the advantages of
	implementing strong practices that enhance customer satisfaction and
	drive business growth.
Module 1 (Credit 1) Intro	oduction to Customer Relationship Management
	After learning the module, learners will be able to
	Understand the definition and importance of CRM in business.
	Learn the different types of CRM systems.
	Recognize the benefits of implementing CRM strategies.
Content Outline	Meaning of Customer Relationship Management (CRM)
	Importance of CRM in business
	Key concepts in CRM

	T. (CD)((O 1 4 1 2 1 C 11 1)	
	Types of CRM systems (Operational, Analytical, Collaborative)	
	Benefits of effective CRM	
Module 2 (Credit 1) Building Customer Relationships		
Learning	After learning the module, learners will be able to	
Outcomes	Learn the difference between customer acquisition and retention.	
	Understand the importance of customer loyalty and trust.	
	• Identify techniques to personalize customer interactions and build	
	lasting relationships.	
Content Outline	Customer acquisition vs. Customer retention	
	Customer loyalty and trust	
	Understanding customer needs and expectations	
	Personalization in CRM	
	Techniques for building strong relationships with customers	

External – 50-Marks

- V. Kumar and Werner Reinartz(2018) ,Customer Relationship Management, Pearson Education
- Francis Buttle(2004), Customer Relationship Management: Concepts and Tools, Wiley India
- Sunil Soni, Customer Relationship Management: A Strategic Approach, Jaico Publishing House.
- Shajahan,(2013) Essentials of Customer Relationship Management, Wiley India.

Semester: III

Course Title	Introduction to Advertising
Course Credits	2
Course Outcomes	After going through the course, learners will be able to
	Understand the fundamentals of advertising, including its role and key principles.
	 Develop strategies for designing and implementing impactful advertising campaigns.
	• Analyze the process of brand building and learn techniques to create and sustain strong brands.
	• Explore special-purpose advertising units and their applications in various industries.
	• Evaluate the effectiveness of advertising initiatives and optimize campaigns for better results.
Module 1 (Credit 1) Intro	oduction to Advertising
Learning Outcomes	After learning the module, learners will be able to
(Specific related to the module. e.g. Define,	Understand the fundamentals of advertising, including its principles, mediums, and role in influencing consumer behavior and market trends.
Differentiate, Carry out, Design, etc)	 Gain foundational knowledge of brand building and learn to create effective, audience-tailored advertisements using various advertising strategies and special-purpose units.
Content Outline	 Advertising: Concept, Features, Evolution of Advertising, Active Participants, Benefits of advertising to Business firms and consumers. Classification of advertising: Geographic, Media, Target audience and Functions.

	• Integrated Marketing Communications (IMC)- Concept, Features,
	Elements, Role of advertising in IMC
	• Economic Aspect – Effect of advertising on consumer demand,
	competition and price. Waste in advertising.
	• Social Aspect - Advertising and Cultural values, Ethical and Social
	issues in advertising, Advertising and Standard of living.
Module 2 (Credit 1) Adv	vertising Brand Building and Special Purpose Advertising
Learning	After learning the module, learners will be able to
Outcomes	• Understand the principles and techniques of advertising, including its
(Specific related to the module.	role in brand building and consumer engagement.
e.g. Define,	• Develop effective brand-building strategies and create impactful
Differentiate, Carry out, Design, etc)	advertisements tailored to specific purposes and audiences.
Content Outline	• Brand Building: The Communication Process, AIDA Model, Role of
	advertising in developing Brand Image and Brand Equity, and
	managing Brand Crises.
	• Special purpose advertising: Rural advertising, Political advertising-,
	Advocacy advertising, Corporate Image advertising, Green Advertising
	 Features of all the above special purpose advertising.
	• Trends in Advertising: Media, Ad spends, Ad Agencies, Execution of
	advertisements.

External – 50-Marks

- George Belch and Michael Belch(2015), Advertising and Promotion: An Integrated Marketing Communications Perspective, 10th Edition, McGraw Hill Education
- William Arens, Michael Weigold and Christian Arens(2017), Contemporary Advertising, Hill Higher Education
- Kevin Lane Keller(2013), Strategic Brand Management, Pearson Education Limited
- Raghuvir Singh, Sangeeta Sharma(2006), Advertising: Planning and Implementation

Semester: III

Course Title	Introduction To Export Marketing
Course Credits	2
Course Outcomes	After going through the course, learners will be able to
	 To understand the fundamentals and Importance of Export Marketing. To acquaint the students with the knowledge of composition and direction of India's Export trade To gain knowledge of various trade barriers and trading blocs in the International market To Develop understanding about India's Foreign Trade Policy & Export Promotion Organizations. To equip students about the knowledge of role of logistic in the International trade & Role of technology in emerging export marketing.
	damentals of Export Marketing
Learning Outcomes	After learning the module, learners will be able to
(Specific related to the module e.g. Define, Differentiate, Carry out, Design, etc) Content Outline	 Understand fundamentals of export marketing and its significance. Acquaint knowledge of composition and direction of India's Export Trade Learn about trade barriers and trading blocs in the International Market Learn about Foreign Market Selection Process Concept and Significance of Export Marketing Composition and Direction of India's Export trade Trade barriers and Trading Blocs in the International Markets World Trade Organisation and – Objectives & Functions
Module 2 (Credit 1): Ind	Foreign Market Selection Process ia's Foreign Trade Policy & Export Promotion Organisations

Learning	After learning the module, learners will be able to
Outcomes	
(Specific related to	• Understand India's Foreign Trade Policy and Trade Facilitations.
the module	• Gain knowledge of various export promotions organization and export
e.g. Define,	marketing organizations.
Differentiate, Carry	• Learn students about knowledge of role of logistic in International trade
out, Design, etc)	its challenges and solutions
	• Understand role of technology in emerging trends
Content Outline	
	• India's foreign Trade policy 2015-20 -Highlights & Implications
	Objectives of India's foreign trade policy
	Benefits to the status holders
	• Export Promotions organisations & Export Marketing organisations
	• Role of logistic in International trade its challenges and solutions
	Role of technology in emerging trends

External – 50-Marks

- T.A.S. Balagopal,2016,Export management, Himalaya publishing house
- N.G. Kale, Export Import Procedure & Documentation, Vipul Prakashan
- Vaz, Michael.,2024, Export Marketing, Manan Prakashan,
- Robertson, David, International Trade Policy, McMilan publication
- P.N. Roy, International Trade theory & Practice, Wiley Eastern Lt.
- Cherunilam Frances, International Trade & export management, Himalaya publishing House
- Rathar, Export Marketing, Himalaya Publishing House
- Ramnaresh Pandey, Aarthvyavastha, Atlantic Publisher & Distributors

Semester: III

3.5 OEC

Course Title	Industrial Psychology - Organizational Behavior
Course Credits	2
Course Outcomes	After going through the course, learners will be able to
	Understand the foundations of Organizational Behavior
	Link managerial roles to organizational demands
	Map attitudes that influence work behavior
	Outline factors affecting work behavior

Learning Outcomes (Specific related to the module. e.g. Define, Differentiate, Carry out, Design, etc)	 After learning the module, learners will be able to Appraise the contributions of various disciplines to Organizational behavior Analyze the roles and challenges of managing organizational behavior
Content Outline	 What is Organizational behavior Importance of interpersonal skills Disciplines contributing to the field of OB Management and Organizational Behavior Challenges and Opportunities in OB

Module 2 (Credit 1) Attitudes at Workplace

Learning	After learning the module, learners will be able to
Outcomes (Specific related to the module. e.g. Define, Differentiate, Carry out, Design, etc)	 Infer attitudes underlying patterns of work behavior Utilize understanding of job attitudes to increase job satisfaction
Content Outline	 Introduction to the concept of attitudes Attitudes and behavior Job Attitudes Job Satisfaction

External -50 Marks

References:

Robbins, S.P, and Judge, T.A. (2016). Organizational Behavior, 17th Edition. Pearson Prentice Hall, New Delhi. India

Additional Texts:

- Butler, M and Rose, E (2011) Introduction to Organizational Behavior. Jaico Publishing House,
 Mumbai. Clegg, S., Korberger, M and Pitsis, T (2012) Managing and Organizations: An Introduction to Theory and Practice. Sage Publications, New Delhi.
- Cooper, C.L (2011) Organizational Health and Wellbeing. Vol 1, 2, 3. Sage Publications, New Delhi
- Muchinsky, P. (8th Edition). Psychology Applied to Work.
- Robbins, S., Judge, T. & Sanghi, S. (2009). Organizational Behavior (13th Ed). Pearson Prentice Hall.
- Luthans, F. (2008). Organizational Behavior (11th Ed). Mc Graw Hill International Edition. ISBN: 978-007-125930-9. Singapore.
- Singh, K. (2015). Organizational Behavior. Texts and Cases (3rd Ed). Vikas Publishing House Pvt. Ltd. New Delhi

Semester: III

Course Title	Marketing Management
Course Credits	2
Course Outcomes	After going through the course, learners will be able to
	Understand and analyse the Concept and Significance of Marketing
	Management.
	Understand Marketing System mechanism and role of International Marketing
	Management
	Strategic Marketing Management, & Difference between Marketing
	Management & Strategic Marketing Management.
	Understand, know and analyse Changing Marketing Scenario
Module 1 (Credit-1)	Introduction to Marketing Management
Learning	After learning the module, learners will be able to:
Outcomes	Understand the Nature, Concepts of Marketing
	Know the Functions and Importance of Marketing Management
	Understand the Strategic Marketing Management & difference Between
	Traditional Marketing Management
Content Outline	Marketing Management-Meaning and Nature of Marketing Management.
	Functions and Importance of Marketing Management,
	Concepts of Marketing,
	Strategic Marketing Management, Difference between Marketing Management
	& Strategic Marketing Management
Module 2 (Credit 1)N	Marketing Planning & Changing Marketing Environment:
Learning	After learning the module, learners will be able to
Outcomes	Learn the Marketing Planning & it's process.
(Specific related to	Understand Marketing Mix.
the module.	Identify & Analyze Sales forecasting.
e.g. Define,	Know the factors Basis of segmentation.

Differentiate, Carry	
out, Design, etc.)	
Content Outline	Marketing Planning-Concept, Significance & Process of Marketing Planning.
	Marketing Mix- Meaning and Elements of Marketing Mix.
	Sales forecasting-Concept, Methods and Importance.
	Market Segmentation-Meaning, features, and Basis of segmentation.

External – 50-Marks

- Philip Kotler, (2015). *Marketing Management*. Pearson Education Asia, Prentice Hall, 12thedition.
- Philip Kotler & Kevin Keller, (2016). *Marketing Management*, 4Th edition.
- Rajan Saxena, (2015). *Marketing Management*, Tata McGraw Hill Education Private Limited New Delhi, 4th Edition.
- Pride William M. & Ferrell O.C. (2015). *Marketing Concepts and Strategies*, Biztantra, New Delhi, Twelfth edition.
- Peter Drucker, (2014). *Management Challenges for the 21St Century*, Harper Collins Publishers, New York,
- Kotler, P., Keller, K. L., Koshy, A., & Jha, M. (2022). Marketing Management. Pearson.
- Dr. S. L. Gupta & Sumitra Pal, (2020) Consumer Behavior- An Indian Perspective (4nd Edition), Sultan Chand & Sons.
- Philip Kotler, Principles of Marketing Management (19th Edition), Pearson.

Semester: III

Course Title	Industrial Statistics
Course Credits	2
Course Outcomes	After going through the course, learners will be able to
	Apply concepts of probability and solve the problems
	Apply concepts of binomial, Poisson and normal distribution for
	problems.
	Application of decision theory.
	Solve the problems using expected monetary value .
Module 1 (Credit 1) Theo	ory of Probability:
Learning	After learning the module, learners will be able to
Outcomes	Understand the concept of Probability .
(Specific related to	•
the module	Solve simple Probability Questions
e.g. Define,	
Differentiate, Carry	
out, Design, etc)	Annual backs the sales letter of market Wes
Content Outline	Approaches to the calculation of probability.
	Calculation of event probabilities. Addition and
	multiplication laws of probability (Proof not required).
	Conditional probability and Bayes' Theorem (Proof not required).
	Expectation and variance of a random variable.
Module 2 (Credit 1) Prob	pability Distributions
Learning	After learning the module, learners will be able to
Outcomes	
(Specific related to	Understand different probability distributions and their properties
the module	Solve problems of different probability distributions

e.g. Define,	
Differentiate, Carry	
out, Design, etc)	
Content Outline	Binomial distribution: Probability distribution function, Constants,
	Shape, Fitting of binomial distribution
	• Poisson distribution: Probability function, (including Poisson
	approximation to binomial distribution), Constants, Fitting of
	Poisson distribution
	Normal distribution: Probability distribution function, Properties of
	normal curve, Calculation of probabilities

External – 50-Marks

- S.P Gupta(2014), Statical Method, Sultan Chand and sons
- Introduction to Probability(2014), Joseph K. Blitzstein, Jessica Hwang
- E.T. Jaynes,(2012), Probability theory The logic of Science

Semester: III

Course Title	Basic of Co-operative Management
Course Credits	2
Course Outcomes	After going through the course, learners will be able to
Module 1 (Credit 1) In	 Understand the fundamental concepts and principles of co-operation. Analyze the types of co-operative institutions and their functions. Evaluate the significance of agriculture co-operatives and their role in rural development. Differentiate between various forms of co-operatives and understand relevant legal frameworks.
Learning	After learning the module, learners will be able to
Outcomes (Specific related to the module e.g. Define, Differentiate, Carry out, Design, etc)	 Define the meaning, definition, and features of co-operation. Differentiate between the principles of co-operation and other economic principles. Analyze the role of co-operation in economic development in India. Evaluate the functions and importance of each type of co-
	operative institution.
Content Outline	 Meaning and definition of co-operation. Features of co-operation. Historical development and principles of co-operation. Contribution of co-operatives to economic growth in India. Overview of co-operative institutions: as Co-operative Credit Societies, Consumer's Co-operative Societies, Housing Co-operative Societies

Coutcomes (Specific related to the module e.g. Define, Differentiate, Carry out, Design, etc)	 After learning the module, learners will be able to Explain the structure and functions of agricultural co-operatives. Assess challenges faced by co-operatives like NAFED and suggest remedies. Analyze the significance of co-operative farming and its limitations. Evaluate the relevance of single-purpose and multi-purpose co-operatives in the modern economy.
Content Outline	 Structure and functions of agricultural co-operatives. NAFED: Functions, problems, and remedies. Types and issues in co-operative farming. Single-purpose vs multi-purpose co-operatives Summary of key co-operative laws in India.

External – 50-Marks

- K.K. Taimni, Cooperative Management: Principles and Practices
- M.S. Sundaram, Cooperative Banking in India .
 - B.S. Mathur, Principles of Cooperative Management
- N. Sivagnanasothy, Cooperatives in India: Issues and Trends.
- D.K. Shekhawat The Evolution of Cooperative Thought"
- Acharya S. S. K, Agriculture Marketing In India.
- Desai Basant, Rural Development Issues And Problems, Himalaya Publishing House Bombay
- Mathur G. R., Co-operatives In India
- Kulkarni K. R., Theory & Practice of Co-operation in India, Volume I&II.
- Hajela T. N., Principles & Problems of Co-operation.
- Sharada V., The Theory of Co-operation

Semester: III

Course Title	Introduction To Treasury & Risk Management	
Course Credits	2	
Course Outcomes	After going through the course, learners will be able to	
	Demonstrate a thorough understanding of treasury management principles and practices.	
	Define treasury management, explain its scope, and describe its key functions, including cash management, liquidity management, financing, and risk management	
	Assess the various types of financial risks (interest rate, currency, and commodity risk) and develop hedging strategies.	
	 Identify financial risks in treasury operations and implement appropriate hedging strategies using derivatives to mitigate interest rate, currency, and commodity risks 	
	Assess the organizational structure of a treasury function, understand the role of Treasury Management Systems (TMS), and apply best practices in corporate governance and strategic financial decision- making	
Module 1 (Credit 1) Intro	luction to Treasury Management	
Learning	After learning the module, learners will be able to	
Outcomes	Define treasury management, outline its key functions and describe its role in corporate governance and strategy.	
(Specific related to	• Evaluate the organizational structure of a treasury function and	
the module e.g. Define,	understand the role of Treasury Management Systems in enhancing	
e.g. Define, Differentiate, Carry	efficiency and control.	
out, Design, etc)		
Content Outline	Definition and scope of treasury management.	
	Key functions of a treasury department (cash management, liquidity	

	management, financing, and risk management).
	• Role of the treasury in corporate governance and strategy.
	Overview of Treasury Management Systems (TMS).
	Organizational structure of a treasury function.
Module 2 (Credit 1) Risk	Management in Treasury
Learning	After learning the module, learners will be able to
Outcomes	
	• Recognize key financial risks, including interest rate risk, currency risk,
(Specific related to	and commodity risk, and apply appropriate measurement techniques to
the module	evaluate their impact.
e.g. Define,	• Implement hedging strategies using derivatives and apply effective risk
Ç Ç	management techniques to mitigate market and operational risks in
Differentiate, Carry	treasury operations
out, Design, etc)	ireasury operations
Content Outline	• Financial risk identification and measurement (interest rate risk,
	currency risk, commodity risk).
	• Hedging strategies using derivatives (forward contracts, options,
	swaps).
	• The role of treasury in managing market risk and operational risk.
	Interest rate and currency risk management techniques.
	Case studies on risk management in treasury operations.
	case states on the management in deasely operations.

External - 50-Marks

- 1. Steven M. Bragg., Treasury Management: The Practitioner's Guide.
- 2. Hong Kong Institute of Bankers (HKIB), Corporate Treasury Management.
- 3. Stanley Myint and Fabrice Famery, The Handbook of Corporate Financial Risk Management.
- 4. P. V. Viswanath, Treasury Management: A Practitioner's Guide.
- 5. Aaron Brown, Financial Risk Management for Dummies.

Semester: III

3.5-OEC

Course Title	Economic System	
Course Credits	2	
Course Outcomes	After going through the course, learners will be able to	
	Understand the evolution and classification of economic systems and	
	their impact on economic activities.	
	Analyze the role of incentives in various economic systems and their	
	effect on economic decision-making.	
	Evaluate the efficiency criteria of different economic systems and their	
	importance in economic growth.	
	Assess the significance of economic freedom and its role in the smooth	
	functioning of an economy.	
	Develop a comparative understanding of different economic systems	
	concerning social justice and development	
Module 1(Credit 1) :	Introduction to Economic System	
Learning	After learning the module, learners will be able to	
Outcomes	Define and explain the concept of an economic system.	
	Classify different types of economic systems (Capitalism, Socialism, and	
	Mixed Economy).	
	Understand the functions and importance of economic systems in	
	resource allocation.	
	Analyze the relationship between economic systems and social justice.	
Content Outline	Economic System- meaning & Definition, Evolution of Economic	
	System	
	Classification of Economics System	
	Functions and importance of various economic systems	
	Economic Systems and Social Justice	
Module 2(Credit 1) :	Incentive	
Learning	After learning the module, learners will be able to	
` ,	<u></u>	

Outcomes	• Define incentives and classify them into different types (monetary, non-	
	monetary, moral, etc.).	
	Examine the role of incentives in motivating economic agents.	
	Compare how incentives work in different economic systems.	
	Assess the importance of incentives in driving economic growth and	
	efficiency.	
Content Outline	Incentive-Meaning, Types of Incentives	
	Important Incentives under Various Economics Systems	
	Role of incentives in motivating economic agents.	
	Compare how incentives work in different economic systems.	
	Meaning, types of Economic freedom under various economic Systems.	

Assignments/Activities towards Comprehensive Continuous Evaluation (CCE)

Internal-Nil

External – 50-Marks

- Samuelson, P. A., & Nordhaus, W. D. (2020). Economics (20th ed.). McGraw-Hill Education.
- Mankiw, N. G. (2021). Principles of Economics (9th ed.). Cengage Learning.
- Stiglitz, J. E. (2015). The Price of Inequality: How Today's Divided Society Endangers Our Future. W.W. Norton & Company.
- Friedman, M. (1962). Capitalism and Freedom. University of Chicago Press.
- Sen, A. (1999). Development as Freedom. Oxford University Press.
- North, D. C. (1990). Institutions, Institutional Change, and Economic Performance. Cambridge University Press.
- Keynes, J. M. (1936). The General Theory of Employment, Interest, and Money. Macmillan.
- Schumpeter, J. A. (1942). Capitalism, Socialism, and Democracy. Harper & Brothers.
- Hayek, F. A. (1944). The Road to Serfdom. University of Chicago Press.
- Dornbusch, R., Fischer, S., & Startz, R. (2018). Macroeconomics (13th ed.). McGraw-Hill Education.

Semester: III

3.50EC

Course Title	Financial Accounting Insight	
Course Credits	2	
Course Outcomes	After going through the course, learners will be able to	
Module 1 (Credit 1) Dep	 Understand the various types of Calculating Depreciation and its effects on the business Familiarize with the basics of foreign exchange transactions and its terminologies. preciation Accounting	
Learning Outcomes	After learning the module, learners will be able to	
Learning Outcomes	Arter learning the module, learners will be able to	
	 Understand the basic fundamentals of need and method of providing depreciation. Analize the life span of the asset with yearly extinguishment as expenditure. 	
Content Outline	Depreciation Accounting:	
	 Theory: Introduction, Definition, Identify Factors affecting depreciation, Explain the purpose of depreciation, Methods of calculating depreciation. Problems on: Accounting Treatment, Calculation of depreciation by Fixed Instalment Method, Reducing Balance Method, Change in the Method of Depreciation. Preparation of Assets Account and Depreciation Account. 	

Module 2 (Credit 1) Accounting for Foreign Currency Transactions		
Learning Outcomes	After learning the module, learners will be able to	
	Understand the basics of foreign exchange transactions	
	Understand characteristics of foreign exchange markets	
	Comprehend the terminologies used in FOREX markets	
	Understand the accounting aspects of the transactions	
Content Outline	• Theory on:	
	Participants of Foreign Exchange Markets, Characteristics of Foreign	
	Exchange Market, Major Foreign Currencies that Trade Worldwide,	
	Meaning of Important Terms, Requirements of Accounting Standard	
	11, Accounting Procedure for Foreign Currency Transactions	
	• Problems on:	
	Journal Entries for foreign Exchange transactions – Import and	
	Export, receipts and payments, purchase of fixed assets in foreign	
	currency. Accounting for year-end adjustments	

External – 50-Marks

- Ainapure(2023), Advance Accounting, Manan Prakashan Mumbai
- Choudhary(2023), Corporate Accounting, Sheth Publishers, Mumbai
- Kishnadwala(2022), Financial Accountancy & Management, Vipul Prakashan, Mumbai.
- R.L. Gupta(2023), Advance Accountancy, Sultan Chand & Sons Delhi
- Shukla & Grewal(2023), Advance Accountancy, S. Chand & Co Delhi

Semester: III

3.5-OEC

Course Title	Business Communication	
Course Credits	2	
Course Outcomes	After going through the course, learners will be able to	
	Acquire essential skills for effective business communication.	
	• Interpret visual data from verbal data and vice-versa.	
	• Know about the types of meetings, and draft minutes of meetings,	
	circulars, representations, and memos.	
	Draft Credit and Collection letters.	
Module 1 (Credit 1) Ess	ential of Routine Business Communication	
Learning	After learning the module, learners will be able to	
Outcomes	Interpret data from visual to verbal and verbal to visual.	
	• Know about various types of meetings, roles and responsibilities of the	
	Chairperson, members and participants.	
	• Draft notices, agenda and minutes of meetings, and draft representations, circulars memos	
Content Outline	Interpreting Data: Visual to Verbal and Verbal to Visual	
	Business Meetings: Types of Meetings; Preparing for a Meeting; Role	
	and Responsibilities of Chairperson, Members and Participants, and	
	Etiquettes.	
	Notices, agenda and minutes of meetings, and representations, circulars	
	and memos.	
Module 2 (Credit 1)	Business Letters & Emails- Credit and Collection	
Learning	After learning this module, learners will be able to	

Learn the theory of Credit and Collection Letters.
 Draft Credit and Collection letters.
Theory: Credit and Collection Letters
Writing Credit Letters.
Writing Collection Letters.

Assignments/Activities towards Comprehensive Continuous Evaluation (CCE):

Internal-Nil

External -50 Marks

- Bovee, Courtland L., and John V. Thill. Business Communication Today. 14th ed., Pearson, 2018.
- Doctor, Anjali, and Aspi Doctor. Business Communication. Sheth Publishers, 2019.
- Guffey, Mary Ellen, and Dana Loewy. Essentials of Business Communication. 10th ed., Cengage Learning, 2016.
- Knaflic, Cole Nussbaumer. Storytelling with Data: A Data Visualization Guide for Business Professionals. Wiley, 2015.
- Jain, Piyanka, and Puneet Sharma. Behind Every Good Decision: How Anyone Can Use Business Analytics to Turn Data into Profitable Insight. AMACOM, 2014.
- Locker, Kitty O., and Stephen Kyo Kaczmarek. Business Communication: Building Critical Skills. 6th ed., McGraw-Hill Education, 2013.
- Locker, Kitty O., and Donna S. Kienzler. Business and Administrative Communication. 11th ed., McGraw-Hill Education, 2015.
- Rai, Urmila. Business Communication. Himalaya Publishing House, 2014.
- Williams, Venecia. "Chapter 6: Emails, Memos and Letters." Fundamentals of Business Communication. BCcampus Open Textbooks, 2020.

Semester: III

3.7 FP

Course Title	Field Project in Accountancy, Finance and Insurance		
Course Credits	2		
Course Outcomes	 After going through the course, learners will be able to Apply theoretical knowledge of accountancy, finance, and insurance to real-world problems. Develop practical skills in financial analysis, risk management, and insurance planning. Enhance their problem-solving skills by working on a real-world 		
Module 1: Introduction t	Module 1: Introduction to Accounting Operations		
Learning Outcomes Content Outline	 After learning the module, learners will be able to Analyse financial statements of a company to assess its financial performance and position. Prepare financial reports for a company, including financial statements and notes to the financial statements. Communicate financial information to stakeholders. Collaborating with accounting firms or banks, small business organization, to gain experience in Accounting, audit planning, internal control 		
Module 2: Fundamentals	evaluation, and financial analysia and reporting. • Working with non-profit organizations to analyze financial statements, plan audits, or evaluate internal controls. • of Financial Products and Services and Awareness		
Learning Outcomes	After learning the module, learners will be able to		

	 Gain the skills to assess the various financial products such as insurance, mutual funds, and investment plans. Apply knowledge to analyze customer financial needs and recommend appropriate products and create Awareness
Content Outline	 Mock Investment Planning: Students will create an investment portfolio using real-time data from stock exchanges, mutual funds, and fixed deposits. Risk Analysis: Students will calculate potential returns on different investment products using tools like stock price data and mutual fund performance reports, simulating an investment advisor's role. Insurance Product Simulation: Students will assess a customer's financial situation and recommend appropriate insurance products (e.g., life insurance linked with loans or retirement plans). Case Study: Students will work in groups to assess a real-life example of how a bank/Insurance companies/posts used insurance products to manage risk and offer financial protection to client.

Rubrics for Evaluation of Field Project Work

Sr.	Type of	Criteria for Evaluation	Marks	Total
No	Evaluation		Obtained	
1.	Field Project Work (25) Internal Assessment (To be filled by Internal Examiner)	A) Field Project Work (15) 1) Conceptual Framework (5) 2) Relevance (5) 3) Methodology (5) B) Skills (10) 1) Analytical (3) 2) Problem Solving (3) 3) Professional Judgement (4)		
2	Project Report Presentation and Viva (25) Internal Assessment (To be filled by Internal Examiner)	Project Report (15) Content (4) Analysis and Interpretation of the data (7) Presentation and Layout of the Report (4) Presentation (5) Project Viva (5)		
		Total		

B.COM In Accountancy, Finance and Insurance

Semester IV

Academic Year: 2025-26

Course Syllabus

Semester: IV

4.1 Major (Core)

Course Title	"Professional Skills in Mutual Fund Distribution Paper 1"
Course Credits	4
Course Outcomes	Define key concepts and terminology associated with mutual funds and the regulatory structure in India.
	 Explain the classification, functioning, and legal aspects of mutual fund products and services.
	 Apply methods for measuring returns, assessing risks, and evaluating performance of mutual funds.
	 Analyze customer profiles to match suitable mutual fund schemes and selling techniques.
	 Evaluate mutual fund performance using benchmarks, risk-adjusted ratios, and documentation compliance.
	 Develop a basic mutual fund distribution strategy considering customer profiling, taxation, and financial planning.
Module 1 (Credit 1) In	ntroduction to Mutual Funds
Learning Outline	Define key mutual fund concepts and terminologies.
	• Explain the structure of the mutual fund industry in India and its evolution.
	• Identify the roles of industry participants such as AMC, trustees, and RTAs.
	Analyze the advantages and limitations of mutual

	funds. Interpret the roles of regulators like SEBI, AMFI, and SROs.
Content Outline	Meaning of Mutual Funds, Mutual fund industry structure in India, History & Origin Industry participants - Sponsor, Trust, Trustee, Asset Management Company, Registrar and Transfer Agent (RTA) & Fund Houses in India. Characteristics/Advantages/Disadvantages/Limitations Regulators and their role - SEBI, AMFI (Code of Ethics), , SRO, , Department of Company's affairs, Registrar of Companies and its guidelines
Module 2 (Credit 1): Class	ification of funds, transactions
Learning Outcomes	 After learning the module, learners will be able to Classify different types of mutual funds based on structure, objective, and geography. Compare various investment plans (SIP, SWP, STP). Evaluate the suitability of mutual fund schemes based on investor profile.
Content Outline	Categorisation of Mutual Fund- (Introduction/Types/Characteristics) Functional/Operational – Open ended, close ended, Interval - Portfolio – Income, Growth, Balanced, MMMF - Geographical/ Location – Domestic, Offshore - Miscellaneous - Active/passive funds, Tax Saving Funds(ELSS), ETFs, Balance Funds, Fixed Term Plan, Liquid Funds, Fund of Funds, Debt Funds, International Funds Systematic Investment Planning, Systematic Transfer Plan, Systematic Withdrawal Plans. Scheme Selection for Investors
Module 3 (Credit 1): Retur	n, Risk & Performance Measurement
Learning Outcomes	After learning the module, learners will be able to • Calculate different return metrics (HPR, AR, CAGR,

	IRR).
	Differentiate among various risk and performance measurement tools
	 Evaluate mutual fund performance using risk- adjusted ratios and benchmarks.
	• Interpret mutual fund documents and investor servicing norms (KYC, FATCA, Cut-offs).
	Compare fund ratings and rankings from CRISIL, CARE, and ICRA.
Content Outline	Measuring Returns (HPR, AR, CAGR/IRR)
	Types of risk (Beta, Standard Deviation, R-squared) &
	Risk adjusted returns (Sharpe Ratio, Treynor Ratio, Jensen Alpha, Sortino Ratio, Fama Measure)
	Measurement of Fund Performance against Benchmark.
	Benchmarking of performance by Market Capitalisation
	(Large, Midcap & Small Cap) & Style (Equity, Debts &
	Alternative assets)
	Limitations of Performance Measurement
	MF documents- Key Information Memorandum, Scheme
	Information Document, Statement of Additional
	Information, KYC (KYC, CKYC, E-KYC, Aadhar based KYC), FATCA
	Cut off timings, Mode of Transactions
	Fund Rating & Ranking- CRISIL, CARE and ICRA
Module 4 (Credit 1): Plani	ning, Accounting and Taxation of Mutual Funds
	-
Learning Outcomes	After learning the module, learners will be able to
	 Assess investor suitability using risk profiling techniques.
	Compute NAV, expense ratio, and plan differences.
	Explain taxation rules applicable to mutual funds.
	Develop a strategy for mutual fund distribution.
Content Outline	Planning- Risk profiling of Investors & Suitability, review and assessment of portfolio, Role of Mutual Fund in financial planning.

Fund Accounting: Net Asset Value-Meaning & Computation, Entry Load, Exit Load. Expense Ratios, Regular vs direct plan, Inter-scheme transaction

Taxation: Capital Gains & Indexation, Dividend Income and Dividend Income tax, Tax benefit under Section 80C of the Income Tax Act, Tax Deducted at Source (TDS) in mutual funds, taxes on capital gains tax, Securities Transaction Tax, Applicability of GST in mutual funds

Marketing of Financial Services. - Distribution of mutual fund

External – 50 Marks Internal-50 Marks

Assignments/Activities towards Comprehensive Continuous Evaluation (CCE)

Sr.	Assignments/Activities		
No			
1	Mutual Fund Industry Concept Map		
	Marks:		10
	Type:		Individual
	Task:		
	Prepare a visual concept map showin	g the ecosystem of mutual	funds in India:
	key participants (AMC, RTA, Trust	ees), structure, regulatory	bodies (SEBI,
	AMFI), and their interrelations.		
2	Scheme Analysis Report: Classification	n & Suitability	
	Marks:		10
	Type:		Individual
	Task:		
	Select any two mutual fund schemes	from different categories	(e.g., Equity vs
	Debt). Compare their characteristics, returns, risk profile, and ideal investigation		
	segment. Submit a short report or voi	ce/video explanation.	
3	Peer Teaching: Risk-Return Tools De	mo	
	Marks:		10
	Type: In	Pairs/Small	Groups
	Task:		
	Teach your classmates how to calcu	late and interpret CAGR,	Sharpe Ratio,
	Treynor Ratio, and Beta using actual mutual fund data in Excel/Google Sho		Google Sheets.
_	D. I. Di I	lation	
4	Role Play: Investor Onboarding Simu	เลนงท	

	Type: In Pairs
	Task:
	One student plays a distributor, another a new investor. Go through a realistic
	onboarding session - including KYC explanation, risk profiling, explaining
	fund documents (SID/KIM), and cut-off timings.
5	Activity: Mutual Fund Explainer Video (2-3 mins)
	Marks:
	Topic: "Why SIP works for new investors" or "Demystifying NAV & Expense
	Ratio"
	Can be animated, acted, or presented with slides.
	Total – 50 Marks

References:

- Indian Institute of Banking & Finance. (2021). *Mutual funds: Products and services* (2nd ed.). Taxmann Publications.
- Bodie, Z., Kane, A., & Marcus, A. J. (2021). *Investments* (12th ed.). McGraw-Hill Education.
- Chandra, P. (2017). *Investment analysis and portfolio management* (5th ed.). McGraw-Hill Education.
- Reilly, F. K., & Brown, K. C. (2012). *Investment analysis and portfolio management* (10th ed.). Cengage Learning.
- Securities and Exchange Board of India (SEBI). (n.d.). *Mutual Fund Regulations & Guidelines*. Retrieved from https://www.sebi.gov.in
- Association of Mutual Funds in India (AMFI). (n.d.). AMFI Guidelines and Code of Ethics. Retrieved from https://www.amfiindia.com
- Morningstar India. (n.d.). Fund Performance Metrics and Ratings. Retrieved from https://www.morningstar.in
- CRISIL. (n.d.). Mutual Fund Rankings. Retrieved from https://www.crisil.com
- Income Tax Department, Government of India. (n.d.). *Taxation on Mutual Fund Investments*. Retrieved from https://www.incometax.gov.in

4.2 (Major)

Course Title	"Mutual Fund Business Skills and Digital Advisor Practices – Paper 2"
Course Credits	4
Course Outcomes	 After going through the course, learners will be able to - Define key mutual fund concepts, regulatory terms, and sales processes.
	• Explain the functioning of mutual funds, client profiling, and financial planning tools.
	 Apply appropriate distribution and advisory strategies based on customer needs and regulatory frameworks.
	• Analyze risk-return profiles and suitability matrices for different types of investors.
	• Evaluate mutual fund schemes using asset allocation strategies and planning tools.
	• Create investment proposals and apply digital tools to effectively present and sell mutual fund products.
Module 1 (Credit 1) : U	nit 1: Fundamentals of Mutual Funds and Market Operations

Learning Outline	 After learning the module, learners will be able to: Recall the history, types, and structure of mutual funds in India.
	Describe regulatory guidelines and explain key terminologies (e.g., NAV, AUM).
	 Match fund types with investor profiles based on risk-return suitability.
	Compare and contrast various fund types based on operational structures.
Content Outline	Concept and History of Mutual Funds in India
	• Types of Mutual Funds: Open-ended, Close-ended, ETFs
	• Regulatory Environment: SEBI Guidelines, AMFI
	Key Terminologies: NAV, Expense Ratio, AUM, Entry/Exit Load
	Risk-Return Profile and Suitability Matching
Module 2 (Credit 1): Mutu	ual Fund Sales & Distribution Skills
Learning Outcomes	After learning the module, learners will be able to
	 Identify the roles and responsibilities of a mutual fund distributor.
	Explain the importance of client profiling and fund selection.
	• Apply the sales process from prospecting to retention.
	 Assess ethical practices and code of conduct in mutual fund sales.
Content Outline	Role of a Mutual Fund Distributor
	Client Profiling: Risk Appetite, Goals, Time Horizon
	Suitability Matrix and Fund Selection Strategy
	• Sales Process: Prospecting, Pitching, Converting, Retaining

	Code of Conduct & Ethics for Distributor
Module 3 (Credit 1): Fina	ncial Planning and Goal-based Investing
Learning Outcomes	 After learning the module, learners will be able to Define concepts such as SIP, SWP, and STP. Explain the significance of financial planning across life stages.
	 Use tools to compute investments and rebalancing needs. Prepare investment proposals based on investor goals
	and timelines.
Content Outline	 Basics of Financial Planning and Life-stage Planning Systematic Investment Plan (SIP), SWP, STP – Concepts and Calculations
	 Asset Allocation and Portfolio Rebalancing Tools and Calculators for Financial Planning (AMFI, Fund Houses) Preparing an Investment Proposal
Module 4 (Credit 1): Profe	essional Readiness for Mutual Fund Distribution Careers
Learning Outcomes	After learning the module, learners will be able to • Recognize the importance of communication and digital tools.
	 Demonstrate skills for handling objections and investor queries. Draft resumes and prepare for interviews in the BFSI
	sector. • Utilize CRM tools for digital distribution and client management

Content Outline	Communication & Presentation for Financial Advisors
	Handling Investor Queries and Objections
	Resume Writing & Interview Techniques for BFSI Sector
	Digital Selling and Using CRM Tools in Distribution

External – 50 Marks Internal-50 Marks

Assignments/Activities towards Comprehensive Continuous Evaluation (CCE)

Sr.	Assignments/Activities		
No			
1	1. Group Presentation on Mutual Fund Types & Suitability		
	Weight: 20 Marks		
	Mode: Small group (3–5 students)		
	Description: Each group presents different types of mutual funds (Open-		
	ended, Close-ended, ETFs, etc.) matched with investor profiles using the suitability matrix.		
2	Role Play: Sales Pitch & Objection Handling		
	Weight: 20 Marks		
	Mode: Pairs (advisor + client)		
	Description: Simulate a client meeting. One student plays the advisor; the		
	other, the client. Includes pitching a mutual fund product and har		
	objections.		
5.	BFSI Career Readiness Portfolio		
	Weight: 10 Marks		
	Mode: Individual submission		
	Description: Students prepare a career portfolio including:		
	Resume tailored for BFSI		
	• 1-page cover letter		
	Interview Q&A preparation		

Total – 50 Marks

References:

- AMFI. (2024). *Mutual fund distributors handbook* (latest ed.). Association of Mutual Funds in India.
- Bhalla, V. K. (2020). Investment management: Security analysis and portfolio management (20th ed.). S. Chand Publishing.
- Chandra, P. (2021). *Investment analysis and portfolio management* (5th ed.). McGraw Hill Education.
- Indian Institute of Banking & Finance. (2022). *Mutual funds: Products and services*. Taxmann Publications.
- SEBI. (2023). SEBI Mutual Funds Regulations. Securities and Exchange Board of India. https://www.sebi.gov.in
- Srivastava, R. M., & Nigam, D. (2020). *Management of Indian financial institutions* (10th ed.). Himalaya Publishing House.

Semester: IV

4.3 Minor Stream

Course Title	International Economics
Course Credits	4
Course Outcomes	After going through the course, learners will be able to
	Understand issues related to international business.
	• Illustrate the theories associated with international trade and exchange rate
	Analyze the functioning world trade organization and regional economic
	integrations
	• Explain the structure and various aspects of disequilibrium in the BOP
Module 1 (Credit 1)	Introduction to International Business
Learning Outcomes	After learning the module, learners will be able to
	Discuss the various aspects of International Business
	Differentiate between international and domestic business and learn
	various modes of entry into international business.
	Comprehend the economic, cultural, and political environments affecting
	international business.
	• Understand the concept of globalization, its merits and demerits.
Content Outline	Meaning of International Business, the difference between Domestic
	Business and International Business
	• International Business Environment –PESTEL Analysis
	Modes of Entry into International Business
	Meaning, Merits and Demerits of Globalization
Module 2(Credit 1) T	Theories of Trade and Commercial Policy
Learning Outcomes	After learning the module, learners will be able to
	Explain David Ricardo's theory of Comparative Cost Advantages.
	Analyze Heckscher-Ohlin's Modern Theory of International Trade.
	Review free trade and protective trade policies
	• Interpret the protective measures.

David Ricardo's Comparative Cost Advantages
Heckscher- Ohlin's Modern Theory of International Trade
Free trade and policy of Protection- Merits and demerits
Tariffs and non-tariff barriers- anti-dumping duties, countervailing duties,
voluntary export restraint, Sanitary and Phytosanitary measures
International Organization and Regional Economic Integration
After learning the module, learners will be able to
Understand the objectives functions and principles of the World Trade
Organization (WTO).
Discuss the key WTO agreements and Dispute Settlement Mechanism
Analyze the different stages of regional economic groupings
Review the functioning of the European Union, BRICS
Objectives, Functions, and Principles of WTO
Agreements of WTO-TRIPS, TRIMS, GATS, Agreement on Agriculture,
Dispute Settlement Mechanism under WTO
Stages of Regional Economic Integration - Preferential Trade
Arrangement, Free Trade Area, Customs Union, Common Market,
Economic Union, Regional Economic Integration-European Union, BRICS
Balance of Payments and Foreign Exchange Market
After learning the module, learners will be able to
Understand the structure and components of the Balance of Payments
(BOP), including current and capital accounts.
• Learn about the causes of disequilibrium in the BOP and correction
methods.
Comprehend the functions of the foreign exchange market and the
determination of exchange rates using theories like Balance of Payment
and Purchasing Power Parity.
_

	Differentiate between fixed and floating exchange rates, and understand spot and forward rates.
a) Content Outline	 Structure of BOP, Balance of Trade, and Balance of Payment, Meaning and causes of disequilibrium in the BOP, Autonomous & Accommodating transactions, Monetary & non-monetary methods for correcting disequilibrium in the BOP Meaning and Functions of Foreign Exchange, Concept of spot and Forward Exchange Rate, Fixed & floating Exchange Rate Theories of Determination of exchange rates- Balance of payment theory, Purchasing Power Parity theory

Internal – 50 Marks

Sr. No	Activities	Marks
1	Introduction to International Business	15
	Poster Presentation -Visual poster comparing domestic vs	
	international business with Indian company examples	
2	Theories of Trade and Commercial Policy	15
	Group Debate: " Protectionism is necessary for developing economies."	
3	International Organizations and Regional Integration	10
	Case Study Review-Select a WTO dispute or a regional bloc issue	
	(e.g., ASEAN, European Union)	
4	Balance of Payments and Foreign Exchange-	10
	Crossword or Concept Puzzle-Based on BOP	
	components, exchange rate terms, and key theories	
	(PPP, BoP theory)	
	Total 50 Marks	50

External – 50 Marks

Reference:

- Banik, N. (2015). Indian economy: A macroeconomic perspective. Sage Publications India.
- Salvatore, D. (2020). International economics: An Indian adaptation (13th ed.). McGraw-Hill Education.
- Thomas, A. M. (2021). Macroeconomics: An introduction. Cambridge University
- Daniels, J. D., Radebaugh, L. H., & Sullivan, D. P. (2018). International Business: Environments and Operations (16th ed.). Pearson.
- Hill, C. W. L., & Hult, G. T. M. (2021). International Business: Competing in the Global Marketplace (13th ed.). McGraw-Hill Education.
- Rugman, A. M., & Collinson, S. (2016). International Business (6th ed.). Pearson.
- Ghemawat, P. (2017). The Laws of Globalization and Business Applications. Cambridge University Press.
- Ricardo, D. (1817). On the Principles of Political Economy and Taxation. John Murray.
- Heckscher, E., & Ohlin, B. (1933). Interregional and International Trade. Harvard University Press.
- Krugman, P. R., Obstfeld, M., & Melitz, M. J. (2018). International Economics: Theory and Policy (11th ed.). Pearson.
- Bhagwati, J. N. (2002). Free Trade Today. Princeton University Press.
- Rodrik, D. (2011). The Globalization Paradox: Democracy and the Future of the World Economy. W. W.
 Norton & Company.
- World Trade Organization (WTO). (2015). The WTO Agreements: The Marrakesh Agreement Establishing the World Trade Organization and its Annexes. Cambridge University Press.
- Hoekman, B. M., & Kostecki, M. M. (2009). The Political Economy of the World Trading System: The WTO and Beyond (3rd ed.). Oxford University Press.
- Baldwin, R. E. (2016). The Great Convergence: Information Technology and the New Globalization. Harvard University Press.
- Ethier, W. J. (1998). The New Regionalism. The Economic Journal, 108(449), 1149-1161.
- Krugman, P. R., & Obstfeld, M. (2022). International Finance: Theory and Policy (12th ed.). Pearson.
- Salvatore, D. (2019). International Economics (13th ed.). Wiley.
- Frenkel, J. A., & Johnson, H. G. (1976). The Monetary Approach to the Balance of Payments. Allen & Unwin.
- Dornbusch, R. (1986). Exchange Rate Economics: Where Do We Stand? Brookings Papers on Economic Activity, 1(1986), 143-185.
- Cassel, G. (1918). Abnormal Deviations in International Exchanges. The Economic Journal, 28(112), 413-415.
- Mundell, R. A. (1961). A Theory of Optimum Currency Areas. The American Economic Review, 51(4)

Semester: IV

4.3 Minor Stream

Course Title	Business Law II
Course Credits	4
Course Outcomes	After going through the course, learners will be able to
	• Understand key business laws including the Companies Act, 2013,
	Intellectual Property Rights (IPR) Acts, the Indian Partnership Act,
	1932, LLP Act, 2008, and the Consumer Protection Act, 1986.
	Analyze the legal frameworks for company formation, governance,
	partnership structures, intellectual property protection, and consumer rights.
	Apply knowledge of corporate, intellectual property, and consumer
	protection laws to resolve real-world business challenges and ensure
	compliance.
	Develop the ability to make informed legal decisions in business
	transactions, enhancing ethical practices and risk management
	strategies.
Module 1 (Credit 1)Parti	nership Acts
Learning	After learning the module, learners will be able to
Outcomes	
	• Understand the Indian Partnership Act, 1932, including the definition,
	essentials, types of partnerships, partnership deed, and the process of
	reconstitution and dissolution of a firm.
	• Analyze the test of partnership and the significance of profit-sharing, as
	well as the management and ownership of partnership property.
	Comprehend the concept and features of Limited Liability Partnerships
	(LLP), distinguishing it from partnerships and companies, and
	understanding the liability of LLPs and partners.
	Apply knowledge of LLP formation, conversion, and dissolution to real-
	world business situations, ensuring legal compliance and informed
	decision-making.
Content Outline	Indian Partnership Act, 1932

	Definition, Essentials, Types of Partnerships and types of Partners Test of partnership, and Sharing of profits is not the real test of partnership (Sec 6), Partnership deed, and property of the firm, Reconstitution of Partnership firms, Dissolution of the firm.
	• Limited Liability Partnership, 2008
	Definitions, Concept, Salient features, Nature of LLP, Distinction
	between LLP, Partnership and Company, Liability of LLP and liability
	of its partners, Conversion to LLP, Winding up and Dissolution of the LLP
Module 2 (Credit 1)	
Title of Module: The Co	ompanies Act, 2013
Learning	After learning the module, learners will be able to
Outcomes	
	Understand the key concepts of company formation, features, and types
	including public, private, holding, and subsidiary companies, along with
	their legal distinctions.
	• Comprehend the legal documents required for a company, such as the
	Memorandum of Association, Articles of Association, and the
	requirements for a prospectus.
	Comprehend the legal documents required for a company, such as the
	Memorandum of Association, Articles of Association, and the
	requirements for a prospectus.
	Analyze important doctrines in company law, such as the Doctrine of
	Ultra Vires and the Doctrine of Indoor Management, and their impact
	on company operations.
	• Learn the procedures for company membership, acquisition and
	cessation of membership, and the basic concept of company meetings
	like AGMs and EGMs.
Content Outline	Definition and Features of a Company, Kinds of Companies
	• Public Companies, Private Company and Privileges of Private
	Company. Distinction between Public Company and Private Company,

	Holding Company and Subsidiary Company.	
	Memorandum of Association and Articles of Association of a Company.	
	Doctrine of Ultra Virus, Doctrine of Indoor Management.	
	• Membership: Who can be member of a Company? Acquisition and	
	cessation of membership	
	Definition of a Prospectus and its legal Requirement, Contents of a	
	Prospectus, A Statement in Lien of a prospectus	
	Meetings of a Company – AGM & EGM (Sec 96, 100)	
Module 3 (Credit 1) Inte	ellectual Property Right (IPR) Acts	
Learning	After learning the module, learners will be able to	
Outcomes		
	• Understand the fundamentals of Intellectual Property Rights (IPR) in	
	India, including the various types of intellectual property and their	
	importance in protecting creativity and innovation.	
	• Comprehend the patent process, including what is patentable, how to	
	obtain a patent, the opposition process, patent term and expiry, and	
	remedies for patent infringement.	
	Gain knowledge of copyrights, including registration, term, protected	
	works, ownership rights, fair use principles, and the legal remedies for	
	copyright infringement.	
	• Understand the fundamentals of Intellectual Property Rights (IPR) in	
	India, including the various types of intellectual property and their	
	importance in protecting creativity and innovation.	
Content Outline	a) Intellectual Property rights in India Introduction and Types.	
	b) Patents: Meaning, Salient features of Patent, Conditions for an invention	
	to be patented, What is Patentable, What is not patentable, Procedure for	
	Obtaining a Patent, Opposition to Grant of Patent, Term, Expiry,	
	Infringement and remedies.	
	c) Copyrights: Meaning, Copy right Board and registration of Copy right,	
	Term of Copy right, What works are protected, rights and ownership, Fair	
	use, Infringement of Copy rights and remedies	
	d) Trademarks: Meaning Concept, Functions, Types, Trademarks that	
	cannot be registered, and Procedure for Registration, Infringement and	

	remedies, passing off, service marks.	
Module 4 (Credit 1) T	The Consumers Protection Act, 1986	
Learning	After learning the module, learners will be able to	
Outcomes	• Understand the objectives and features of consumer protection laws,	
	including definitions of unfair trade practices and their impact on	
	consumers and businesses.	
	Analyze the role and functions of the Consumer Protection Council,	
	including its constitution, objectives, and the framework for protecting	
	consumer rights.	
	Analyze the role and functions of the Consumer Protection Council,	
	including its constitution, objectives, and the framework for protecting	
	consumer rights.	
	• Comprehend the composition and jurisdiction of consumer dispute	
	redressal bodies, such as the District Forum.	
	Apply knowledge of consumer protection mechanisms to identify and	
	resolve issues related to unfair trade practices and ensure the protection	
	of consumer rights.	
Content Outline	Objectives, features, Definitions, Unfair trade practices	
	Consumer Protection Council – their constitutions and objectives	
	Composition and jurisdiction of District forum, State Commission and	
	National Commission	

Internal – 50 Marks

Sr. No	Activities	Marks
1	Project Report on Consumers Protection Act	15
2	Group Discussion/ Seminars/ Workshops/ Any other innovative methods: Partnership Acts	15
3	Presentations/ Case Study: Intellectual Property Right (IPR) Acts	10
4	Quiz/ Debate: The Companies Act, 2013	10
	Total 50 Marks	50

External – 50 Marks

Reference:

- N.D. Kapoor(2020) Business Law, Sultan Chand & Sons
- Chatterjee, S. Business Law for Entrepreneurs. Taxmann Publication Pvt. Ltd.
- K.R. Bulchandani(2018), Business Law, Himalaya Publishing House
- Sushma Arora(2021), Business Law, Taxmann.

Semester: IV

4.3 Minor Stream

Course Title	Business Accounting -II
Course Credit	4
Course Outcomes	After going through the course, learner will be able to
	 Understand the concepts and importance of valuation of shares in business and financial decision-making. Understand the structure and purpose of final accounts for co- operative societies. Prepare Financial Statements and Analyze Financial Data. Develop Ethical and Professional Conduct in Accounting. Understand the Role of Financial Accounting in Business Decision- Making.
Module 1 (Credit 1) Va	aluation of Shares
Learning	After going through the course, learner will be able to
outcomes Course	Understand the concepts and importance of share valuation in
Outcomes	business and financial decision-making.
	• Identify the factors influencing share valuation and their implications.
	Apply different methods of share valuation (NAV, Yield, and Fair Value).
	Develop the ability to solve practical problems related to share valuation.
	Analyze the results to assist in investment, mergers, or legal proceedings.
Content Outline	Theory: Importance of Share Valuation and Factors Affecting Share Valuation.
	Problems on Methods of Share Valuation:
	Net Asset Value Method (NAV)
	Yield Method
	Fair Value Method
Module 2 (Credit 1)Fir	nal Accounts Co-operative Societies

Learning	After going through the course, learner will be able to
outcomes	Understand the structure and purpose of final accounts for co-
	operative societies.
	• Gain proficiency in preparing Receipts and Payments Accounts,
	Income and Expenditure Accounts, and Balance Sheets.
	• Learn the significance of reserves, surplus allocation, and statutory
	compliance in co-operative accounting.
	Develop analytical skills to interpret financial data specific to co-
	operative societies.
	• Apply legal and regulatory requirements in the preparation of final
	accounts for co-operative organizations.
Content Outline	• Theory on: Introduction to Co-operative Societies, Legal
	Framework and Key Features of Co-operative Accounting.
	• Problems on: Final Accounts of Co-operative Societies.
Module 3 (Credit 1) A	nalysis of financial statements -common size trend comparative
Learning	After going through the course, learner will be able to
outcomes	
	Understand the concepts and techniques of financial statement
	analysis.
	Apply common-size analysis to compare financial statements and
	identify structural changes.
	• Use trend analysis to evaluate performance over time and predict
	future trends.
	Perform comparative analysis to identify changes and growth
	between periods.
	• Interpret the results of these analyses to support decision-making in
	areas like investments and performance evaluation.
Content Outline	• Theory: Meaning and purpose of Common-Size Analysis, Trend
	Analysis and Comparative Analysis.
	• Problems on Common-Size Analysis, Trend Analysis and
	Comparative Analysis.
Module 4(Credit 1) Fire	nancial Reporting and Disclosures

Learning outcomes	After going through the course, learner will be able to
	 Comprehend the Framework of Financial Reporting. Prepare, Analyze and Interpret Financial Statements. Apply Accounting Standards to Real-World Scenarios. Understand Emerging Trends and Ethical Practices in Reporting.
Content Outline	Overview, Components of Financial Reporting, Mandatory Disclosures under Corporate Governance and Integrated Reporting.

Internal – 50 Marks

Sr. No	Activities	Marks
1	Project Report on Valuation of Shares	15
2	Group Discussion/ Seminars/ Workshops/ Any other innovative methods: Final Accounts Co-operative Societies	15
3	Presentations/ Case Study: Analysis of financial statements	10
4	Quiz/ Debate: Financial Reporting and Disclosures	10
	Total 50 Marks	50

External – 50 Marks

Reference:

- P.C. Tulsian, Pearson India(2019), Financial Accounting
- R.K. Sharma & Shashi K. Gupta(2020), Financial Accounting and Analysis
- T.S. Grewal, S. Chand & Company (2018), Principles and Practice of Accounting"
- Dr. S.N. Maheshwari & Dr. S.K. Maheshwari(2021), Financial Accounting for Management Vikas Publishing House.
- J.R. Monga(2019), Mayur Paperbacks, Financial Accounting
- S.K. Singh(2019), Advanced Accountancy, Himalaya Publishing House.
- S.N. Maheshwari & S.K. Maheshwari(2020), Financial Accounting Vikas Publishing House.

Semester: IV

4.3 -Minor Stream

Course Title	Business Entrepreneurship
Course Credits	4
Course Outcomes	After going through the course, learners will be able to
	Identify sources of inspiration for entrepreneurial ventures
	 Recognize the significance of a well-prepared business plan in securing investments.
	 Develop strategies for building and managing high-performing teams.
	 Analyze how group dynamics impact decision-making, motivation, and team effectiveness.
	 Prepare budgeting and financial planning strategies for a start-up.
Module 1 (Credit 1)	Idea Generation
Learning	After learning the module, learners will be able to
Outcomes	Assess potential business opportunities using feasibility analysis.
(Specific related to	• Understand the importance of market research in business planning.
the module e.g.	
Define,	
Differentiate, Carry	
out, Design, etc.)	
Content Outline	Techniques of generating Business idea
	 Identifying and evaluating opportunities
	Market Research
	Components of Business Plan
	Vision, Mission, Goal setting
	SWOT Analysis
Module 2 (Credit 1)	Leadership and Team Management
Learning	After learning the module, learners will be able to
Outcomes	
(Specific related to	 Assess the advantages and challenges of different team types in start-
the module	ups.
e.g. Define,	• Identify the most effective leadership styles for different business
Differentiate, Carry	situations.

out Dogies stell	
out, Design, etc.)	
Content Outline	• Types of teams
	• Leadership styles
	• Leadership and Team building in start-ups
	• Conflict resolution in start-ups
	• Group Dynamics. Stages
Module 3 (Credit 1) Pr	roject Feasibility
Learning	After learning the module, learners will be able to
Outcomes	
(Specific related to	• Interpret and analyze financial statements to assess business
the module	performance.
e.g. Define,	• Conduct break-even analysis to determine cost and revenue projections.
Differentiate, Carry	
out, Design, etc.)	
Content Outline	Developing Business Plan
	Financial Analysis
	Market Analysis
	• Techno-Economical Analysis
	Network Analysis
	Break-Even Analysis
Module 4 (Credit 1)	Marketing Strategies for Start-Up
Learning	After learning the module, learners will be able to
Outcomes	
(Specific related to	• Apply market segmentation techniques to position a start-up effectively.
the module e.g.	• Build a strong brand identity and establish brand loyalty.
Define,	
Differentiate, Carry	
out, Design, etc.)	

Content Outline	Understanding target audience and market segmentation
	Digital marketing and branding strategies
	Pricing strategies and customer acquisition
	Sales techniques and networking

Internal – 50 Marks

Sr. No	Activities	Marks
1	Project Report on Project Feasibility	15
2	Group Discussion/ Seminars/ Workshops/ Any other innovative methods: Marketing Strategies for Start-Up	15
3	Presentations/ Case Study: Leadership and Team Management	10
4	Quiz/ Debate: Idea Generation	10
	Total 50 Marks	50

External – 50 Marks

Reference:

- Entrepreneurship Development, 2015,, C.B. Gupta & N P Srinivasan, , Sultan Chand & Sons 2010.
- Entrepreneurship Development, 2010, Aric Ries, Penguine Boks
- "Introduction to Entrepreneurship, 2009, McGraw-Hill
- .Entrepreneurship, 2015, Hirsch, R. D., Peters, M. P., & Shepherd, D. A (McGraw-Hill)
- Entrepreneurial Development .2016, S.S. Khanka (S. Chand & Co.)
- Kotler, P., & Keller, K. L., 2015, Marketing Management, (Pearson)

Course Syllabus

Semester: IV

4.4.OEC

Course Title	Business Compliance
Course Credits	2
Course Outcomes	After going through the course, learners will be able to
	• Explain what business compliance is and why it is important for
	businesses to follow rules and regulations.
	• Identify the different areas of compliance—legal, financial, and
	ethical—and understand their significance in business.
	• Identify the different areas of compliance—legal, financial, and
	ethical—and understand their significance in business.
	• Explain the key business laws such as the Companies Act, Indian
	Contract Act, and Consumer Protection Act, and their role in business operations.
	 Describe the role of important regulatory bodies like SEBI, RBI, and the
	Ministry of Corporate Affairs in ensuring business compliance
	• Recognize the benefits of complying with legal and regulatory
	requirements for businesses, including risk reduction and growth
	opportunities.
Module 1 (Credit 1) Intro	duction to Business Compliance
Learning Outcomes	After learning the module, learners will be able to
(Specific related to the	Understand the concept of business compliance.
module.e.g. Define,	• Recognize the importance of compliance in business operations.
Differentiate, Carry out,	 Identify key compliance areas in organizations.
Design, etc.)	
Content Outline	Meaning of Business Compliance
	Importance of Compliance in Business
	Key Areas of Compliance: Legal, Financial, Ethical
	Benefits of Compliance for Businesses
	Basic Compliance Frameworks
M. J.J. 2 (C., J.4 1) I	l Framework for Business Compliance

Learning Outcomes	After learning the module, learners will be able to
(Specific related to the	• Understand basic business laws and their significance for businesses.
module.e.g. Define,	• Identify the role of regulatory bodies in enforcing compliance.
Differentiate, Carry out,	
Design, etc)	
Content Outline	Overview of Key Business Laws:
	• Companies Act, 2013
	• Indian Contract Act, 1872
	• Consumer Protection Act, 2019
	• Role of Regulatory Bodies: SEBI, RBI, Ministry of Corporate Affairs
	Importance of Legal Compliance

Internal-Nil

External – 50-Marks

References:

- M. C. Kuchhal and Vivek Kuchhal, Business Law and Business Ethics, Vikas Publishing House.
- N.D. Kapoor, Business Law, Sultan Chand & Sons.
- A. C. Fernando, Corporate Governance and Business Ethics, Pearson Education.
- S. S. K. Gupta, Corporate Compliance and Ethics, Sage Publications.
- Debashis Basu and Prithviraj Kothari ,The Handbook of Corporate Governance in India, Tata McGraw-Hill Education.
- P.K. Goel ,Business Laws for Management, Vikas Publishing House.
- Akhileshwar Pathak, Legal Aspects of Business, McGraw Hill Education India.
- Avtar Singh, Corporate and Commercial Laws, Eastern Book Company.
- Dr. S. S. Srivastava ,Consumer Protection Law in India", Universal Law Publishing.
- R.K. Bangia, Indian Contract Act, 1872 Allahabad Law Agency.
- N.K. Jain, Companies Act 2013, Bharat Law House.
- M.R. Sivaraman, Securities Laws and Business Compliance, LexisNexis India.
- S. N. Maheshwari and S. K. Maheshwari, Corporate Laws, Vikas Publishing House.

Course Syllabus

Semester: IV

4.4 OEC

Course Title	Techniques of Advertising
Course Credits	2
Course Outcomes	After going through the course, learners will be able to
	 Understand the key components and frameworks involved in planning successful advertising campaigns. Develop effective advertising strategies tailored to specific audiences and marketing objectives. Select appropriate media channels and allocate budgets efficiently for campaign execution. Implement and manage advertising campaigns to achieve desired outcomes. Analyze and evaluate the effectiveness of advertising campaigns using performance metrics and apply insights for continuous improvement.
Module 1 (Credit 1)	Planning Advertising Campaigns
Learning Outcomes (Specific related to the module e.g. Define, Differentiate, Carry out, Design, etc.)	 After learning the module, learners will be able to Understand the principles of planning advertising campaigns, including setting objectives, defining target audiences, and allocating resources effectively. Develop, execute, and evaluate advertising strategies to achieve campaign goals and optimize performance.
Content Outline	 Advertising Campaign: Concept, Advertising Campaign Planning -Steps Determining advertising objectives - DAGMAR model Advertising Budgets: Factors determining advertising budgets, methods of setting advertising budgets, Media Objectives - Reach, Frequency and GRPs Media Planning: Concept, Process, Factors considered while selecting media, Media Scheduling Strategies

Module 2 (Credit 1)	Execution and Evaluation of Advertising
Learning Outcomes (Specific related to	After learning the module, learners will be able to • Implement advertising strategies effectively, ensuring alignment with
the module e.g. Define, Differentiate, Carry out, Design, etc)	campaign objectives and target audience needs.
	 Analyze and evaluate the performance of advertising campaigns using key metrics to optimize outcomes and inform future strategies.
Content Outline	 Creativity: Concept and Importance, Creative Process, Concept of Creative Brief, Techniques of Visualization
	 Creative aspects: Buying Motives - Types, Selling Points- Features, Appeals - Types, Concept of Unique Selling Preposition (USP)
	 Creativity through Endorsements: Endorsers – Types, Celebrity Endorsements – Advantages and Limitations, High Involvement and
	Low Involvement Products

Internal – NIL

External – 50 Marks

References:

- Advertising Principles and Practice, 2015 Ruchi Gupta S.Chand Publishing
- The Advertising Association Handbook ,2020 J. J. D. Bullmore, M. J. Waterson, Holt Rinehart & Winston
- Advertising, 10th Edition, 2016 Sandra Moriarty, Nancy D Mitchell, William D. Wells, Pearson
- Advertising Management, 5th Edition, 2018 Batra, Myers and Aaker Pearson Education

Course Syllabus

Semester: IV

4.4 OEC

Course Title	Export Marketing Strategies and Procedures
Course Credits	2
Course Outcomes	After going through the course, learners will be able to
	 Acquaint the students about the knowledge of export pricing strategies and Export pricing quotations. Enable to understand various Export incentives available Indian Exporter. Equip the students about the knowledge of procedure involved in the export marketing. Identify and understand various documents used in export trade. Understand export financing Institutions and methods of financing export trade.
Module 1 (Credit 1)	Export Pricing & Export Finance
Learning	After learning the module, learners will be able to
Outcomes (Specific related to the module e.g. Define, Differentiate, Carry out, Design, etc.)	 learn about various export pricing strategies and export pricing quotations Understand methods of export financing and various export financing institutions to promote export Identify and understand factors determining export pricing
Content Outline	Various Export Pricing Strategies
	 Factors Determining Export Pricing Various Export Pricing Quotations Pre-shipment and Post- Shipment finance Export financing Institutions and Letter of Credit
Module 2 (Credit 1):	Export Procedure & Export documents
Learning	After learning the module, learners will be able to

Outcomes	Understand Pre-Shipment & Post-Shipment Procedure involved in
(Specific related to	Export Marketing
the module e.g.	Gain knowledge about various documents used in export trade
Define,	Identify and understand financial incentives and schemes available to
Differentiate, Carry	Indian Exporters
out, Design, etc.)	
Content Outline	Pre-Shipment and Post-shipment Export Procedure
	 Quality control and Pre-Shipment export procedures
	 Various export documents used in Export Trade
	• Financial Incentives & assistance available to Indian Exporter.
	• Institutional assistance to Indians Exporters

Internal-Nil

External – 50-Marks

References:

- Export management, 2015, By Balagopal, T.A.S. (Himalaya publishing house)
- Export Import Procedure & Documentation. 2018, N.G. Kale (Vipul rakashan)
- Export Marketing. Vaz,2015, Michael. (Madan Prakashan)
- International Trade Policy. 2016, Robertson, David (McMilan publication)
- International Trade theory & practice. 2019, P.N. Roy. (Wiley Eastern Lt.)
- International Trade & export management. 2016, Cherunilam Frances (Himalaya publishing House)
- Export Marketing. 2019, Rathar. (Himalaya Publishing House)

Semester: IV

4.4 OEC

Course Title	Industrial Psychology - Workplace Behaviour
Course Credits	2
Course Outcomes	After going through the course, learners will be able to
	Understand the nature and functions of groups in organizations
	Compare and contrast groups and teams at workplace
	Identify various dimensions of organizational communication
	Examine the conflict process and its resolution within organizations
Module 1 (Credit 1) - Fou	andations of Group Behaviour
Learning	After learning the module, learners will be able to
Outcomes	
(Specific related to	Define groups and outline stages of group development
the module.	Develop various types of teams at the workplace
e.g. Define,	
Differentiate, Carry	
out, Design, etc)	
Content Outline	Defining and classifying groups
	Stages of Group development
	Difference between Groups and teams
	Types of Team
Module 2 (Credit 1) - Co	ommunication in Organizations
Learning	After learning the module, learners will be able to
Outcomes	
(Specific related to	Facilitate the process of communication within organizations
the module.	Utilize various negotiation strategies to manage organizational conflicts
e.g. Define,	

Differentiate, Carry	
out, Design, etc)	
Content Outline	Functions and Direction of communication
	Barriers to effective communication
	Conflict Process
	Negotiation Strategies

Internal-Nil

External -50 Marks

References:

 Robbins, S.P, and Judge, T.A. (2016). Organizational Behavior, 17th Edition. Pearson Prentice Hall, New Delhi. India

Additional Texts:

- Butler, M and Rose, E (2011) Introduction to Organisational Behaviour. Jaico Publishing House, Mumbai. Clegg, S., Korberger, M and Pitsis, T (2012) Managing and Organizations: An Introduction to Theory and Practice. Sage Publications, New Delhi.
- Cooper, C.L (2011) Organizational Health and Wellbeing. Vol 1, 2, 3. Sage Publications, New Delhi
- Muchinsky, P. (8th Edition). Psychology Applied to Work.
- Robbins, S., Judge, T. & Sanghi, S. (2009). Organizational Behavior (13th Ed). Pearson Prentice Hall.
- Luthans, F. (2008). Organizational Behavior (11th Ed). Mc Graw Hill International Edition. ISBN: 978-007-125930-9. Singapore.
- Singh, K. (2015). Organizational Behavior. Texts and Cases (3rd Ed). Vikas Publishing House Pvt.
 Ltd. New Delhi

Semester: IV

4.4- OEC

Course Title	Marketing Research
Course Credits	2
Course Outcomes	After going through the course, learners will be able to
	Understand and analyze the Concept & Process of Marketing Research,
	types
	 Analyze types of Marketing Research, Methods of Date collections
	• Know the Difference between Marketing Research & Market Research.
	• Familiarize with the Tools & Techniques of Marketing Research
Module 1 (Credit 1)	Overview of Marketing Research
Content Outline	Marketing Research-Meaning & Definition, feature, types and process of
	Marketing Research,
	 Qualities of a Good Researcher and Ethics in Research.
	• Methods of Data collection- Primary Data & Secondary Data & its sources.
	• Research Design-Concept, Features, process and contents of Research
	Design
Module 2 (Credit 1)	Techniques of Marketing Research
Learning	After learning the module, learners will be able to
Outcomes	• Create Sample Design-Methods of sampling, care to be taken while
(Specific related to	designing sample,
the module.	• Evaluate Hypothesis & its Types.
e.g. Define,	• Understand the Analysis and Interpretation of Data.
Differentiate, Carry	• Statistical Tools & Techniques used in Marketing Research.
out, Design, etc.)	Drafting Research Report-Contents.
	• Understanding Sample Design and its Methods & selecting correct sample.

Content Outline

- Sample Design-Methods of sampling, care to be taken while designing sample,
- Hypothesis-Concept & Types of Hypotheses.
- Analysis and Interpretation of Data & Statistical Tools & Techniques used in Marketing Research.
- Drafting Research Report-Contents of Research Report.

Assignments/Activities towards Comprehensive Continuous Evaluation (CCE)

Internal-Nil

External – 50-Marks

References:

- Beri G. C. (2024). Marketing Research, Tata McGraw Hill, New Delhi.
- The Essence of Marketing Research, Prentice Hall, New Delhi.
- Richard D. Irwin, Boston Chisnall, Peter M. (2015). Marketing Research: Text and Cases.
- Ranganatham M. & Krishnaswam O.R. (2016). Marketing Research, Himalaya Publishing House.
- Kotler, P., Keller, K. L., Koshy, A., & Jha, M. (2022). Marketing Management. Pearson.
- Philip Kotler, Principles of Marketing Management, 2020 (19th Edition), Pearson.

Semester: IV

4.4 - OEC

Course Title	Techniques of Sampling and Hypothesis Testing
Course Credits	2
Course Outcomes	After going through the course, learners will be able to
	Understand and recognize sampling methods
	• Estimate population parameters and apply large and small sample test
	• Understand control charts and solve problems using control charts
Module 1 (Credit 1)	Sampling
Learning	After learning the module, learners will be able to
Outcomes	
(Specific related to	• Understand the concept of sampling.
the module e.g.	• Understand different types of sampling.
Define,	
Differentiate, Carry	
out, Design, etc.)	
Content Outline	Sampling:
	Sampling Concepts, Sampling Distributions
	• Estimation
	Populations and samples, Parameters and Statistics, Sampling methods
	including Simple Random sampling, Stratified sampling, Systematic
	sampling, Judgment sampling and Convenience sampling.
Module 2 (Credit 1)	Hypothesis Testing and Estimation
Learning	After learning the module, learners will be able to
Outcomes	
(Specific related to	Estimate population parameters
the module e.g.	Apply large and small sample tests to analyze the collected data.
Define,	
Differentiate, Carry	
out, Design, etc.)	

Content Outline	Hypothesis Testing and Estimation:
	Tests concerning means and proportions (one and two samples; t test

Internal-Nil

External – 50-Marks

References:

• Statistical techniques by S.P. Gupta

Semester: IV

4.4 - OEC

Course Title	Co-operative Management Mechanism
Course Credits	2
Course Outcomes	After going through the course, learners will be able to
Module 1 (Credit 1) S ₁	 Analyze the functioning and contribution of different types of cooperatives in Maharashtra. Examine the role of institutions like RBI, NABARD, and SBI in promoting co-operation. Evaluate the administrative and auditing frameworks of co-operatives and identify their challenges. Assess the progress of the co-operative movement in India post-independence and suggest measures for improvement. pecial Study of Some Co-operatives in Maharashtra
Learning	After learning the module, learners will be able to
Outcomes (Specific related to the module e.g. Define, Differentiate, Carry out, Design, etc)	 Describe the working mechanisms of various co-operatives in Maharashtra. Analyze the socio-economic impact of these co-operatives on rural and urban communities. Identify challenges and suggest solutions for better performance of these co-operatives. Discuss the roles of RBI, NABARD, and SBI in supporting co-operatives.
Content Outline	 Cotton Co-operatives. Dairy Co-operatives. Sugar Co-operatives. Role of RBI & NABARD in financing co-operatives.

Module 2 (Credit 1) Co-o	perative Administration and Audit
Learning Outcomes (Specific related to the module e.g. Define, Differentiate, Carry out, Design, etc)	 After learning the module, learners will be able to Understand the objectives and types of co-operative audits. Identify common defects in co-operative administration and suggest remedies. Explain the roles and responsibilities of the registrar in co-operatives. Assess the growth of co-operatives in India since independence.
Content Outline	 Objectives, types, defects, and remedies of co-operative audits. Kinds of audits. Powers, functions, and responsibilities of the registrar. Supervision, inspection, and guidance of co-operatives. Progress of the co-operative movement in India post-independence.

Internal-Nil

External – 50-Marks

- Co-op Marketing of Fruits & Vegetables In India: K. V. Subramanyam Principal Scientist, T. M.
 Gajanan science Bangalore, Concept Publishers, New Delhi 110059
- Co-op Marketing in India and Abroad: L. P. Singh, Himalaya Publicity House, New Delhi.
- Co-operative Perspective Latest Issues: Vainkunth Mehta Co-op. Management Institute, Pune-7
- Indian Agriculture & Agri-Business Management: Dr. Smita Diwase, Scientific Publishers, India
- Agri. Marketing: Swalia Bihari Verma, Scientific Publishers India, 5A New Pali Road Jodhpur-342001
- Mathur G. R.: Co-operatives In India
- Kulkarni K. R.: Theory & Practice of Co-operation in India, Volume I&II.
- Hajela T. N.: Principles & Problems of Co-operation.
- Sharada V.: The Theory of Co-operation

Semester: IV

4.4 - OEC

Course Title	Investment & Risk Management
Course Credits	2
Course	After going through the course, learners will be able to -
Outcomes	Understand and apply key concepts in fixed income securities such as bond
	pricing, YTM, duration, and convexity for effective investment and risk management.
	Utilize derivatives (forwards, futures, options, swaps) for managing risks
	related to interest rates, currency, and market fluctuations.
Module 1 (Credit	1) - Investment in Fixed Income Securities
Learning	After learning the module, learners will be able to
Outcomes	Understand investment objectives and types of fixed income securities,
	including government and corporate bonds.
	Explain key bond concepts such as coupon rate, yield to maturity (YTM),
	and bond pricing.
	Calculate clean and dirty prices and perform yield calculations for bonds.
	Analyze interest rate risk using duration and convexity as risk measures in
	bond investments.
Content Outline	Objectives of investments,
	Types of investments,
	Coupon and YTM concepts,
	Bond market basics, bond pricing and yield calculation, clean and dirty
	price, interest rate risk measures like Duration and Convexity
Module 2 (Credit	1) - Risk Management through Derivatives
Learning	After learning the module, learners will be able to -
Outcomes	Understand the nature and fundamentals of derivatives, including their
	types and how they function in financial markets.

	• Explain and differentiate between various derivatives, such as forwards, currency futures, options, and interest rate swaps.
	Demonstrate an understanding of margin requirements in derivative transactions and their role in managing risk.
	Apply interest rate swaps and forward rate agreements (FRAs) for hedging interest rate risks and managing financial exposure.
Content Outline	 Derivative: Nature, types, fundamentals, forwards, currency futures and options, Interest rate swaps and futures, Concept of margins, Interest rate swaps and FRAs
	• Interest rate swaps and Pixas

Internal-Nil

External – 50-Marks

- Treasury Management in India by R. K. Gupta
- Treasury Management- IIBF, Mcmilan, New Delhi, 2023 (3rd Edition).
- Kotreshwar G -Risk Management: Insurance & Derivatives- 2/e, Himalaya Publishing, Mumbai.
- Chance -Introduction to Derivatives & Risk Management-, Cengage Learning, New Delhi.
- Steven M. Bragg., Treasury Management: The Practitioner's Guide.
- Hong Kong Institute of Bankers (HKIB), Corporate Treasury Management.
- Stanley Myint and Fabrice Famery, The Handbook of Corporate Financial Risk Management

Semester: IV

4.4- OEC

Course Title	Analysis of Economic System
Course Credits	2
Course Outcomes	After going through the course, learners will be able to
	Understand and analyze different economic systems (Capitalism,
	Socialism, and Mixed Economy) and their evolution.
	Evaluate government roles, market mechanisms, and incentives in
	various economic systems.
	Assess the efficiency and effectiveness of economic systems in
	achieving economic growth and social welfare.
	Analyze the impact of globalization, liberalization, and privatization on
	economic systems, especially in India.
	Compare and contrast the advantages and disadvantages of Capitalism,
	Socialism, and the Mixed Economy.
Iodule 1(Credit 1) Cap	pitalism and Socialism
Learning	After learning the module, learners will be able to
Outcomes	Explain the meaning, definition, and features of Capitalism and
	Socialism.
	Analyze the institutional framework of Capitalism, including the roles of
	government, competition, profit motive, and consumer sovereignty.
	• Define central planning, discuss its rationale, and evaluate its criticisms,
	particularly in the USSR and China.
	Compare the merits and demerits of Capitalism and Socialism in terms
	of economic growth, efficiency, and social justice.

Content Outline	Capitalism-, meaning & definition, Features of Capitalism
	Socialism-meaning & definition, Features of Socialism
	The institutional framework of capitalism the role of government, the
	role of competition and market mechanism, the role of the profit motive,
	the role of consumer's sovereignty
	Central Planning – definition, the rationale for central planning, and
	criticism of central planning regarding socialist countries like the USSR
	and China
	Merits and demerits -Capitalism and Socialism
Module 2(Credit 1)	Mixed Economy
Learning	After learning the module, learners will be able to
Outcomes	Identify the key features of the Mixed Economy and how it combines
	aspects of Capitalism and Socialism.
	• Examine the role of the public and private sectors, with a focus on India.
	Analyze the impact of Liberalization, Privatization, and Globalization,
	(LPG) on the Indian economy.
	Assess the merits and demerits of the Mixed Economy in achieving
	economic stability and development.
Content Outline	Mixed Economy-Evolution, meaning & definition,
	Features of Mixed Economy
	Role of Public Sector and Private Sector with special reference to India,
	Globalization, Liberalization, and Privatization with special reference to
	India
	Merits and Demerits of Mixed Economy

Internal-Nil

External - 50-Marks

- Smith, A. (1776). An Inquiry into the Nature and Causes of the Wealth of Nations. W. Strahan and T. Cadell.
- Marx, K., & Engels, F. (1848). The Communist Manifesto.
- Friedman, M. (1962). Capitalism and Freedom. University of Chicago Press.

- Schumpeter, J. A. (1942). Capitalism, Socialism, and Democracy. Harper & Brothers.
- Sen, A. (1999). Development as Freedom. Oxford University Press.
- Stiglitz, J. E. (2015). The Price of Inequality: How Today's Divided Society Endangers Our Future. W.W. Norton & Company.
- Dornbusch, R., Fischer, S., & Startz, R. (2018). Macroeconomics (13th ed.). McGraw-Hill Education.
- Krueger, A. O. (2002). Economic Policy Reforms and the Indian Economy. University of Chicago Press.
- Stiglitz, J. E. (2002). Globalization and Its Discontents. W.W. Norton & Company.
- Government of India (1991). New Economic Policy (Liberalization, Privatization, and Globalization Reforms). Ministry of Finance.

Semester: IV

4.4- OEC

Course Title	Budgetary Control and Recent Trends in Business Accounting
Course Credits	2
Course Outcomes	After going through the course, learners will be able to
	• Familiarize students with the basics of budgetary control- Cash Budget
	Understand the recent trends in Accounting
Module 1 (Credit 1)	Budgetary Control - Cash Budget
Learning Outcomes	After learning the module, learners will be able to
	Understand the Concept of Cash Budget and its importance
	Develop the Budgeting skills and enhance the financial decision
	making skills
Content Outline	Theory:
	Objectives of Budgetary Control,
	Types of Budgetary Control,
	Objectives, Advantages and limitations of Cash budget
	Problems on :
	Cash Budget
Module 2 (Credit 1)	Recent Trends in Accounting
Learning Outcomes	After learning the module, learners will be able to
	Understand the recent trends in accounting
	Understand the concept of Brand Accounting and Royalties
	Accounting and Cloud Accounting
Content Outline	Theory:
	Introduction to Brand Accounting,
	Methods and Applications in Brand Accounting.
	• Introduction to Royalties Accounting,
	Meaning and Types of Royalties Accounting.
	Introduction to Cloud Accounting, Features

Cloud Accounting vs. Traditional Accounting Software.

Internal-Nil

External – 50-Marks

- Ainapure, Advance Accounting, Manan Prakashan Mumbai, 2023
- Choudhary, Corporate Accounting, Sheth Publishers, Mumbai, 2023
- Kishnadwala, Financial Accountancy & Management, Vipul Prakashan, Mumbai, 2022
- R.L. Gupta, Advance Accountancy, Sultan Chand & Sons Delhi, 2023 Shukla & Grewal, Advance Accountancy, S. Chand & Co – Delhi, 2023

Semester: IV

4.4- OEC

Course Title	Business Communication Skills
Course Credits	2
Course Outcomes	After going through the course, learners will be able to
	Draft sales letters, advertisements, press releases, reports, and covering
	letters.
	• Draft job applications, CVs (one-page CV and detailed CV)
	• Draft offer letters, acceptance letters, rejections, and resignations.
	• Prepare for job interviews.
Module 1 (Credit 1) W	riting Sales Letters, Advertisements, Press Releases and Reports.
Learning	After learning the module, learners will be able to
Outcomes	
	Draft Sales Letters and Advertisements.
	Write press releases and covering letters.
	• Learn how to write different kinds of reports.
Content Outline	Preparing Sales Letters and Advertisements- Theory and Practice.
	Press Release and Covering Letters.
	• Report Writing.
Module 2 (Credit 1)	Job Applications, CVs and Job Interviews
Learning	After learning this module, learners will be able to
Outcomes	• Draft job applications, CVs (one page as well as a detailed one)
	• Draft letters - offers, acceptance, rejections, and resignations.
	• Appear confidently for job interviews.
Content Outline	Job Application and Curriculum Vitae
	Offer Letters, Acceptance Letters and Resignation Letters.
	• Preparing for Job Interviews, Do's and Don'ts of job interviews.

Assignments/Activities towards Comprehensive Continuous Evaluation (CCE)

Internal-Nil

External –50- Marks

- Chaturvedi, P,D and Chaturvedi, Mukesh. Business Communication (For F.Y.B.Com Mumbai University)
 Dorling Kindersley (India) Pvt. Ltd. 2012
- Doctor, Rhoda, A, and Aspi Doctor. Business Communication. (F.Y.B.Com Sem-2) Sheth Publishers, 2011.
- Mulgaonkar, S,D, and Waradkar, V,G. Business Communication. Manan Prakashan, Mumbai. June 1997.
- Rayudu, C, S. Communication. Himalaya Publishing House, 2010.
- Rai, Urmila. Business Communication. Himalaya Publishing House, 2014.
- Kennedy, Mickie. Beginner's Guide to Writing Powerful Press Releases: Secrets the Pros Use to Command Media Attention. Createspace Independent Pub (12 October 2014)
- Gupta,S,C. A Handbook of Letter Writing. Arihant Publications. 2016.

Semester: IV

4.5 SEC

Course Title	Fundamental of Auditing-I
Course Credit	2
Course Outcomes	After going through the course, learners will be able to –
	Understand basic knowledge of Auditing.
	Differentiate between various types of audits
	• Learn about the step-by-step process of auditing, including planning,
	risk assessment, evidence gathering, and reporting.
Module 1(Credit-1)	Introduction to Auditing
Learning	Understand the Concept of Auditing
outcomes	Learn Audit Process
	Identify Types of Audits
Content Outline	Meaning, Objectives ,Principles, Scope , Functions , Importance,
	Advantages and Disadvantages, Types of Auditing, Audit Working
	paper , Audit Program
Module 2(Credit-1)	Audit Techniques and Risk Assessment
Learning	Understand the Audit Techniques & Risk Assessment
outcomes	Grasp and understand of an Auditor's responses to assessed
	risks as per SA 330.
Content Outline	Test Checking-Meaning , features, when Test Checks can be used.
	• Internal Control Meaning, objectives, benefits and limitations,
	Internal Check-Meaning, benefits, Risks that require special audit
	consideration, Auditor's responses to assessed risks.

Internal-Nil

External – 50-Marks

- Biswa Mohana Jena, Dr. Sanjay Kumar Satpathy92019) Principles and Practices of Auditing, Himalaya Publishing House
- S.K.Basu(2013), Auditing Principles and Techniques, Pearson

- M.N.Arora, Cost accounting Principles and Practice, Vikas Publishers
- Chandra Shekar, An ultimate book of Cost Accounting Text Solve Problem Glossary
- Kamal Rohra, Auditing Introduction and Planning-I, Tech Max Publication, Pune
- L.N.Chopde, Choudhary, Introduction to Auditing, Sheth Publishers Pvt Ltd
- Dr.B.N.Tondon, Dr.S.Sudarsanam, S.Sundarabahu(2007), A Handbook of Practical Auditing, S.Chand

Semester: IV

4.5 - SEC

Course Title	Advertising Skills
Course Credits	2
Course Outcomes	After going through the course, learners will be able to
	 Identify and explain the elements that constitute an effective advertisement. Create advertisement copy including headlines and body text using professional techniques. Design advertisement layouts and illustrations that enhance visual communication. Develop and produce creative advertising content for print, television, and radio media by applying scriptwriting, layout design, and audiovisual storytelling techniques. Analyze and apply artificial intelligence in the creation of advertising
	content.
Module 1 (Credit 1)	Elements and Construction of Advertisements
Learning Outcomes	After learning the module, learners will be able to
(Specific related to the module e.g. Define, Differentiate, Carry	 Identify the critical elements that make an advertisement impactful. Develop effective headlines and differentiate between various types of headlines. Design advertisement layouts and apply techniques of illustration.
out, Design, etc.)	Construct visually appealing advertisements.

Content Outline • Role of different elements in advertising • Advertisement Copy: Elements of copy (headline, body, slogan, tagline) and types of copy • Headline: essentials of a good headline, forms of headlines Advertisement construction: structure and flow • Layout: meaning, features, types of layout, essential qualities of effective layout. • Illustration: functions and techniques of illustration. Module 2 (Credit 1) Creating Media Based Advertising - Print, TV and Radio Learning After learning the module, learners will be able to **Outcomes** • Design creative print advertisements for newspapers, magazines, and (Specific related to posters using layout principles. the module.. • Write compelling and structured scripts for TV commercials with Define, e.g.attention to visual storytelling. Differentiate, Carry • Develop storyboard for a TV advertisement that integrates visuals, out, Design, etc. ...) dialogue, and direction. • Compose impactful radio advertisement scripts using sound, music, and voice to engage and persuade listeners. • Differentiate between the creative demands of print, TV, and radio media, and design advertisement content accordingly. • Explore and evaluate the use of AI tools in the creation of advertisements across print, TV, and digital platforms **Content Outline** • Print Advertisements: Characteristics of print media (newspapers and magazines), Planning and designing effective print advertisements, Designing posters: layout, colour schemes, typography, and visual impact. • Television and Radio Advertisements: Television Advertisements: Techniques for creating engaging visual advertisements, Script writing for TV commercials, Developing and organizing a storyboard. Radio Advertisements: Role and impact of audio elements: voice, sound,

music, Creative use of words in radio copywriting, Structuring short, engaging, and persuasive radio scripts.

• Role of Artificial Intelligence in Creating Advertisements:

Introduction to AI tools in advertising, AI in copywriting, visual

Assignments/Activities towards Comprehensive Continuous Evaluation (CCE)

generation, and scriptwriting.

Internal-Nil

External - 50-Marks

- Arens, W. F. (2013). Contemporary Advertising (13th ed.). McGraw-Hill Education.
- Batra, R., Myers, J. G., & Aaker, D. A. (2018). *Advertising Management* (5th ed.). Pearson Education India.
- Bullmore, J. J. D., & Waterson, M. J. (2020). The Advertising Association Handbook. Holt, Rinehart & Winston.
- Chunawalla, S. A. (2021). Fundamentals of Advertising. Himalaya Publishing House.
- Gupta, R. (2015). Advertising: Principles and Practice. S. Chand Publishing.
- Jethwaney, J., & Jain, S. (2018). Advertising Management (2nd ed.). Oxford University Press India.
- Moriarty, S., Mitchell, N. D., & Wells, W. D. (2016). Advertising (10th ed.). Pearson.
- Ogilvy, D. (2007). Ogilvy on advertising. Prion Books.
- Wells, W., Burnett, J., & Moriarty, S. (2011). *Advertising: Principles and Practice* (7th ed.). Pearson Education

Semester: IV

4.5 - SEC

Course Title	Fundamentals of Investment in Stock Markets
Course Credits	2
Course Outcomes	After going through the course, learners will be able to:
	Understand the basic structure and participants of the stock market.
	Apply fundamental and technical analysis to evaluate stocks.
	Build and manage a diversified investment portfolio.
	Analyze mutual funds and choose suitable investment strategies.
Module 1 (Credit 1) Unit	1: Introduction to Securities Market
Learning	After learning the module, learners will be able to:
Outcomes	Understand primary and secondary stock markets.
	• Know the requirements to start investing (bank, demat, trading accounts).
	• Learn the process of opening accounts and required documents (KYC, CKYC, etc.).
	Understand the basics of intra-day trading.
Content Outline	Stock Market - Primary market and Secondary market.
	Pre-requisite to invest in stock Market- Bank Account, Demat Account
	and Trading account, Demonstration of Opening demat and trading
	account, Basic Service Demat Account (BSDA), KYC documents,
	CKYC, Nomination
	Modes of investment - Mutual fund & Direct equity
	Trading- Intra-day trading - Online trading
Module 2 (Credit 1) Unit	2: Fundamental and Technical Analysis
Learning	After learning the module, learners will be able to:

Outcomes	Analyze securities using both fundamental and technical analysis , including economic, industry, and company-level evaluation.
	Apply basic tools of technical analysis to interpret market trends and make informed investment decisions.
	Understand and explain the importance of portfolio diversification in managing investment risk.
	• Evaluate different types of mutual funds , understand NAV , and compare various investment methods such as Lump Sum , SIP , and NFO .
Content Outline	Security Analysis, Fundamental Analysis – Economic analysis, Industry analysis and Company analysis Technical analysis, Basic tools of technical analysis, Portfolio diversification
	Types of mutual fund based on structure, objectives and investment style, NAV, Ways of investing in mutual fund - Lump sum and SIP, NFO

Internal-Nil

External – 50 Marks

- Preeti Singh, 2017, Fundamentals of Investment Management, Himalaya Publishing House, Mumbai.
- Vasant A. Avadhani, 2017, Fundamentals of Investment, Himalaya Publishing House, Mumbai.
- Bharati V. Pathak, 2023, *Indian Financial System*, Pearson Education India, New Delhi.
- Jia Makhija, 2022, *Financial Markets*, Vipul Prakashan, Mumbai.

Semester IV

4.7 CEP

Course Title	Community Engagement in Accountancy, Finance and Insurance			
Course Credits	2			
Course Outcomes	After going through the course, learners will be able to			
	Apply theoritical knpwledge of Accountancy, Finance and Insurance to real world community based projects			
	Understand the concept of community engagement in Accountancy, Finance and Insurance			
	Develop practical skills in financial analysis, risk management, and insurance planning.			
	Analyze the role of financial institutions in promoting financial inclusion and community development.			
	Develop the skills for designing and implementing community engagement initiatives in Accountancy, Finance and Insurance			
Module 1 (Credit 1)	Fundamental of Community Engagement and			
	Financial Inclusion			
Learning Outcomes	After learning the module, learners will be able to			
	Understand the concept of community engagement.			
	Develop of community engagement in Accountancy,			
	Finance and Insurance			
	Evaluate financial institutions in promoting financial inclusion.			

Content Outline	Concept of community engagement				
	Importance of community engagement in Accountancy, Finance and Insurance				
	Principles of community engagement				
	Concept of financial inclusion				
	• Role of financial institutions in promoting financial inclusion				
	Community development initiatives in Accountancy,				
	Finance and Insurance				
Module 2 (Credit 1)	lit 1) Community Engagement Initiativees				
Learning Outcomes	After learning the module, learners will be able to				
	Conduct risk assessments for community organizations.				
	Develop plans for community engagement Initiative				
Content Outline	Financial literacy programs				
	Community outreach initiatives				
	Partnerships with local organizations				
	Volunteer work and corporate social responsibility				
	Needs assessment and stakeholder analysis				
	Designing community engagement initiatives				
	Implementing and evaluating community engagement initiatives				

Rubrics for Evaluation of Community Engagement

Sr. No	Type of Evaluation	Criteria for Evaluation	Marks Obtained	Total
1.	Community Engagement Internal Assessment (25) (To be filled by Internal Examiner)	A) Community Engagement Activity (15) 1) Objective/ Purpose of the Activity (5) 2) Relevance (5) 3) Methodology (5) B) Skills (10) 1) Commitment (3) 2) Involvement (4) 3) Communication (3)		
2	Report, Presentation and Viva Internal Assessment (25) (To be filled by Internal Examiner)	Report Writing (25) Details of the Community Engagement. (7) Objectives and Outcomes/Achievement of the Community Engagement (5) Presentation and Layout of the Report (3) Presentation (5) Project Viva (5)		
		Total		